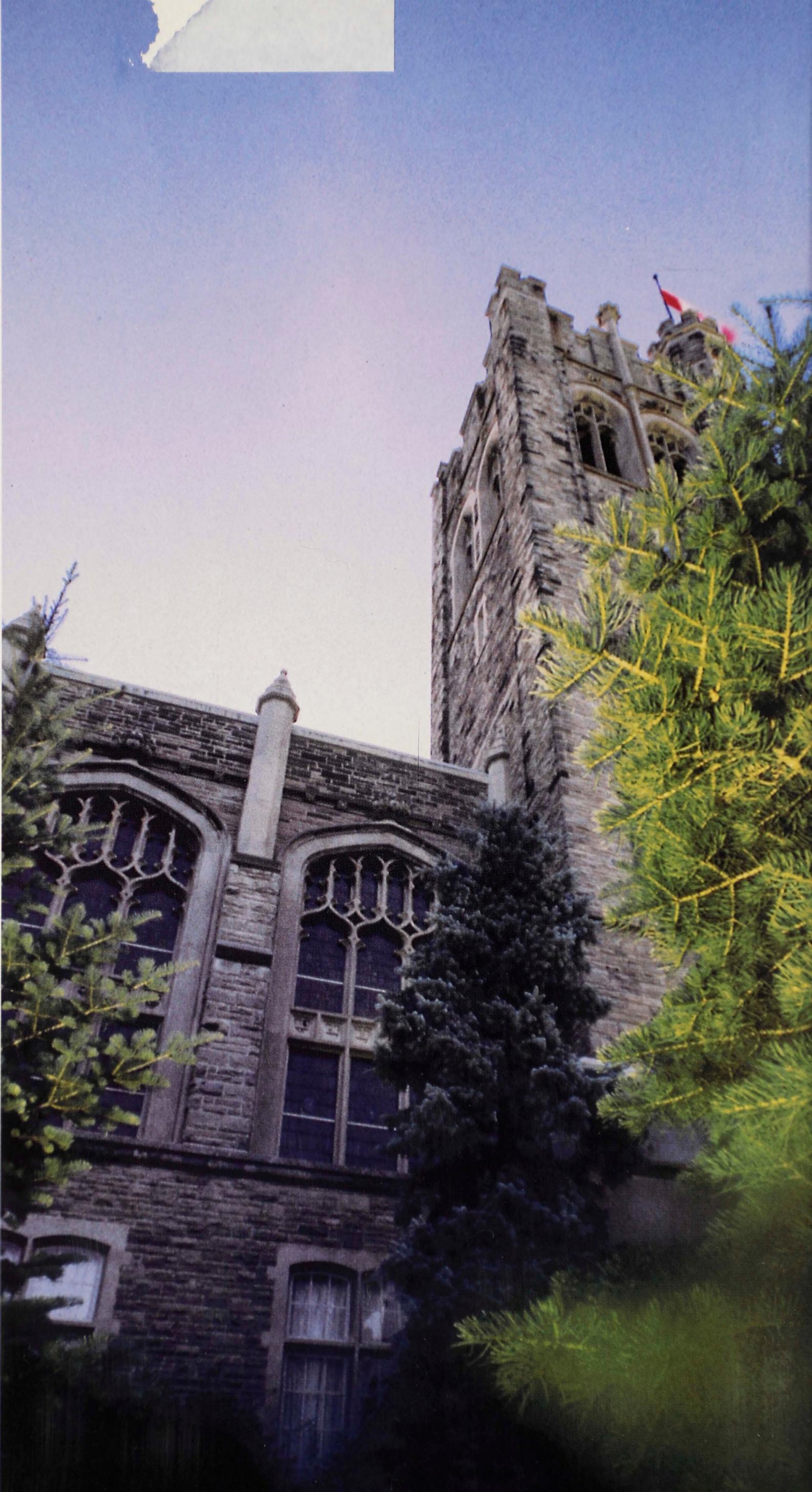




THE  
UNIVERSITY  
OF  
WESTERN  
ONTARIO  
REPORT  
OF  
THE  
PRESIDENT  
1994

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President's report.  
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# P

## RESIDENT'S REPORT

## NINE YEARS IN REVIEW

I feel a sense of accomplishment and personal pride as I take time to reflect on my role as President of this fine University over the past nine years. The years have been both rewarding and challenging.

At the end of my term, there's the delight and privilege of having been a part of our successful Renaissance capital campaign. Five years ago we set a target of \$89 million and it's a tribute to this University's reputation that we were able to surpass that goal and close our official campaign this spring at more than \$126 million.

There's a sense of achievement for everyone at Western as I look at what our campaign was able to provide for the future of this University. We have a new science centre, the Laurene O. Paterson Building; we have a modern addition to Elborn College that meets the province's demand for more spaces in the important field of Applied Health Sciences; we also have a fine addition to the Faculty of Law in the form of the John and Dotsa Bitove Family Law Library; in Medicine and Natural Sciences, we added the Allyn and Betty Taylor Library.

I have been especially pleased to have as one of my final duties as President, the role of officially opening the last of our capital campaign projects—the John Labatt Visual Arts Centre. The new Centre is an architecturally delightful building with the space and facilities for educating our fine arts students.

Western students came through with a tremendous amount of support in the form of more than \$10 million donated to build Phase Two of the University Community Centre (UCC). It's a spacious, bright building that provides the students with much needed ancillary support ranging from student government offices to recreation and retail facilities, including a student-operated restaurant.

Scholarship availability was increased and buttressed by campaign support. I'm particularly pleased to have participated in the establishment and awarding of the President's Entrance Scholarships. There are five entrance scholarships of \$20,000 available (\$5,000 annually for four years) including the Richard and Jean Ivey Family Scholarship. There are also 12 Faculty Entrance scholarships of \$14,000 (\$3,500

annually for four years). All these awards were designed to provide an extra incentive for some of the country's brightest students to make Western their first-choice university.

From an academic perspective, there are many initiatives that occurred during the past nine years that served to enhance the commitment to research and teaching that Western emphasizes.

The approval by the Board in 1987 of the Quality Academic and Administrative Adjustment Fund (QUAAAF) established an ongoing incentive for individual academic units on campus to demonstrate why their specific areas should qualify for specific funding support. The objective of QUAAAF was to enhance areas of distinction and priority at Western, and the program continues to meet its mandate. Carved out of Western's base funding, QUAAAF was designed to invest in the University's strongest academic areas. The \$2 million in the fund was allocated to 17 different long-range programs, ranging from \$260,000 to hire professors in the Faculty of Medicine to \$100,000 for a Chair in Public Policy in the Faculty of Social Science. The Carl F. Klinck Professorship in Canadian Literature was also established under the QUAAAF program to honor the lifetime achievement of one of Western's most outstanding literary scholars.

Faculty plaudits seemed to become a given during my tenure at Western, with scores of our dedicated and outstanding professors receiving the highest academic honors their respective disciplines provide. I would specifically like to acknowledge those who have received awards in the two years since the last President's Report. Bill Fyfe (Geology) and Alan Davenport (Engineering) were awarded the NSERC Gold Medal in 1992 and 1994 respectively; Mark Cheetham (Visual Arts) was awarded a Guggenheim Fellowship in 1994; and Marilyn Robinson (Physiology) and Nils Petersen (Chemistry) were awarded the Lieutenant-Governors Award for Teaching Excellence in 1993. Dr. Robinson was also awarded the national 3M Award for Teaching. Western's own Edward G. Pleva Award for teaching excellence went to David Bentley (English), Nils Petersen (Chemistry), Donald Santor (Education) and Eileen Gillese (Law) in 1992-93; to David Burgoyne (Business), Paul Cooper (Medicine), Melvyn Goodale



(Psychology) for teaching excellence in 1993-94, and to Glenys Stow, who won for excellence in teaching by part-time faculty, the first time such an award has been given in the part-time category.

On the administrative side, Western committed to the Total Quality Service management concept. The Western Quality Centre was established in 1992, and under that initiative, a number of task forces have been formed to examine ways that Western can continue doing business into this decade and beyond in a way that reflects sound fiscal responsibility and meets the needs of our customers in a positive way.

Perhaps the one discouraging note that has pervaded my tenure at Western has been the constant and continual erosion of government funding for post-secondary education. Much discussion and review has surrounded the serious funding issues and much of it continues to emphasize the need for a collective effort from universities, government, students, and the private sector to address the situation. Most universities are now involved in capital campaigns at a level that has not been seen before at Canadian universities, and in this province the government recently announced fairly substantial tuition fee increases in a bid to help offset some of the tremendous costs associated with university education.

One of the unfortunate implications of uncertain funding levels has been that universities find it increasingly difficult to attempt long-range planning. Expanded class sizes, fewer course options, increased teaching loads, the exodus of graduate students and qualified teachers, and the deteriorating condition of university buildings due to deferred maintenance are significant results of the underfunding issue that plagues the system. Initiatives this University has undertaken to address some of these concerns have been the establishment of an Executive MBA program and a modular Master's program in Engineering. Both programs broaden the potential student constituency and can produce tuition revenues in a "free market" environment. The Executive MBA program is especially attractive to practising professional managers in the corporate and industrial community. Based in Mississauga, the program began in 1991 and has been an unqualified success.

Western was one of the first universities to commit in principle and subsequently allocate financial resources to the employment equity program. We became a full participant in the Federal Contractors Program in 1988 and have since established a Department of Equity Services that incorporates the offices of employment equity, race relations, and sexual harassment. The University's revised policy on race relations is expected to go before Senate this fall after its full discussion throughout the University community. Institutional policies in all other areas have been in place for several years.

Looking to the future, the University is continuing the development of a formal Campus Master Plan. The plan provides the framework for future capital development decisions. Part One of the UWO Campus Planning Guidelines was approved by the Board two years ago and work continues on long-term planning.

The establishment and development of the UWO Research Park is another long-range investment for the University. Endorsed by the Board in 1989, the Park's primary purpose is to promote University research and development in partnership with industry. It also assists in the growth of new ventures and promotes economic development, especially at the local level. Located on a 111-hectare parcel of land owned by Western just north of the campus, the Park includes a conference centre, residential building and multi-tenant research building. To date there are 19 firms employing 160 people located in the Research Park.

Another initiative that has proved effective in fulfillment of the University's mission was the establishment of the Office of International Academic Affairs (OIAA). A university the size of Western, with its strong contingent of internationally-recognized scholars, needs to incorporate within its vision a strong international mission. It was with this idea in mind that the OIAA was established four years ago. Before the OIAA was formed, there were about 40 international projects underway at Western; there are now more than 100. The office exists to encourage and support international efforts by helping connect individuals and groups with each other and to generate the resources they will need. The OIAA has been very successful in its international outreach efforts.

The research effort at the University overall has been marked by notable growth although the funding traditionally available from government-sponsored agencies to help researchers in their efforts has undergone a constant erosion. The reduction of federal funding provided through the granting councils such as NSERC and MRC has forced researchers to look for supplementary funds elsewhere. Sources of supplementary funding have included the province, foundations, and industry. Research is one of the mainstays of any university, and we have to find some way of ensuring that it stays as an essential part of our institutional mission. Augmenting our research funding will be one of the priorities of our Research Office in the decade ahead.

At Western we've been fortunate to enjoy a supportive relationship with the City of London. The City donated generously to the Renaissance Campaign and we're privileged to know that Londoners and the people of southwestern Ontario see Western as their University and deserving of support. To ensure that this goodwill continues, we implemented the Community Relations Task Force, composed of people from different segments of the community and the University directly responsible for maintaining that relationship. The Task Force has been a well-received initiative and we're pleased with the progress that has been made on issues of mutual concern. There have been some excellent cooperative suggestions made in areas such as purchasing, accessibility and housing. We expect the Task Force will continue its work over the next few years.

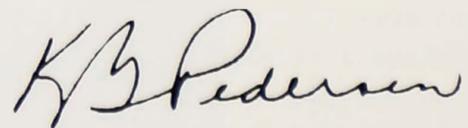
I also want to acknowledge the quality and energy of Western's student body. I think this University is fortunate to have the calibre of students that I have seen time and again on campus. Our students today are a hard-working generation and much more altruistic than some reports might indicate. For example, Western students have for more than a decade consistently led the country as the number one student fund-raisers for cystic fibrosis research. Last year during their annual Shinerama campaign, the students collected \$115,000, making them the leader among North American universities for the 16th straight year. Since 1968, Western students have raised \$1.1 million to fight cystic fibrosis.

Not only do students continue to donate a tremendous amount of time and energy to charitable causes but they are incredibly active in all sorts of student initiatives from student government to community involvement. Kinesiology students annually hold the Winter Special Games for children with disabilities. The University Students' Council (USC) annually manages a \$9 million budget—something which I think they do with skill, consideration and thought. I have taught and worked at six universities, and I must say with complete admiration that I remain the number one fan of university students. Western students have reinforced that belief in a big way.

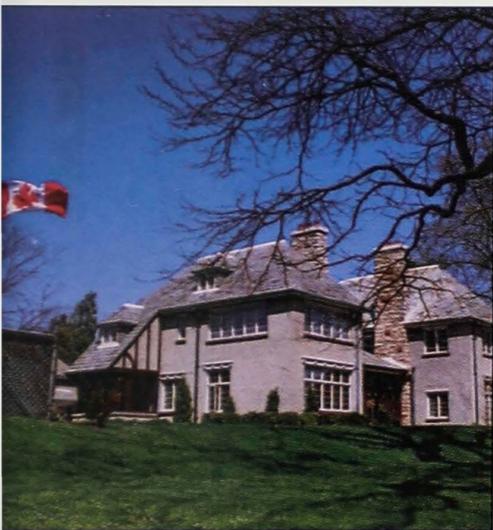
Extracurricular and athletic activities are also widely supported by the University community. There is a lot of participation both at the varsity and intramural level, and I know I have certainly shared in the triumphs of Mustang successes. We have also had more than our share of Olympic medal winners, most recently rowers Marnie McBean, Silken Laumann and coxswain Leslie Thompson, who all won medals at the 1992 Olympic Games in Barcelona.

Finally, it is with great personal pride and pleasure that I am able to say farewell to this outstanding University. I do not know of an institution in the country that has a more loyal or interested faculty, staff, student and alumni constituency. It has been an honor to serve in the capacity of President of Western. My wife Penny and I take with us many fine memories, and we would like to thank all those who supported us and made our stay here a welcome one. For me, it has been one of the very best experiences I have ever had.

Thank you.



George Pedersen







## BOARD OF GOVERNORS

University governance issues emerged as a matter of considerable interest and concern during the 1992-94 period. In 1992, the (then) Ministry of Colleges and Universities established a Task Force on University Accountability to assess the structures and policies in place in Ontario's universities to ensure appropriate responsibility for the public trust placed in individual institutions. In its response to the Task Force's inquiries and recommendations, The University of Western Ontario confirmed adherence to the principles and spirit of public accountability and was able to assure the Ministry that specific procedures are in place to permit clear, open access to reliable information concerning the University's financial, administrative, and academic affairs.

While the Board of Governors is ultimately responsible for the fiscal and scholarly integrity of the University, it entrusts management of institutional affairs to senior officers, chief of whom is the President and Vice-Chancellor. The current reporting period saw the selection of a new President of the University, Dr. Paul Davenport, who will assume office July 1, 1994, for a five-year term. During the course of its search, the Presidential Selection Committee (chaired by Claude Pensa and composed of five members elected by the Board and five by the Senate), heard much about the objectives and the aspirations of the University community as a whole, and Dr. Davenport's appointment was greeted with great anticipation across the University.

Central to the activities of the Board during this period was the conclusion of the Renaissance Campaign. Launched in 1989 with a fund raising target of \$89 million, the Campaign at its close in June 1994 had reached a total of more than \$126 million. The success of the Renaissance Campaign has changed the face of Western's campus, enabling the University to sustain its academic mission through the facilities of a new

Western Science Centre, additions to the Science and Law libraries, instructional and research space for the Faculty of Applied Health Sciences at Elborn College, and the John Labatt Visual Arts Centre. In addition, Phase Two of the University Community Centre was completed, funded with the generous and forward-looking support of Western's student body.

As the campus environment evolved, it became increasingly clear that Western should articulate a vision for the future physical shape of the University. A Campus Master Plan was commissioned, and a committee chaired by the Dean of Graduate Studies was established to coordinate the planning activities and present the various stages of the plan to the University community. Even while the Master Plan took form, the University broadened its physical commitments in support of academic activities. A new instructional centre was purchased in Mississauga to offer the Western Business School's new Executive MBA Program and was named for a former Dean, J.J. Wettlaufer; the Harold W. Siebens Centre, a leading-edge biomedical research facility, was completed on the campus to house the Siebens-Drake Research Institute; the University embarked upon a joint venture with Sifton Properties Ltd. for development of a portion of the Gibbons property, adjoining the residence of the President. In cooperation with the provincial government, the University undertook major renovations under the JobsOntario Capital Program's Facilities Renewal Fund: Engineering Science, Medical Sciences, Natural Sciences, Middlesex College, and the campus electrical distribution network. Although this special infrastructure support provided an important opportunity to address erosion in the instructional and research facilities of the University, the issue of deferred maintenance of the existing physical plant remains a major concern of the Board of Governors.

In 1993, negotiations were concluded with the University Students' Council, as a result of which the occupancy arrangements and governance of the University Community Centre were significantly changed. Responsibility for several operations was conveyed to the Students' Council. The Board also entered into negotiations with University Hospital for the joint development of a major addition to Thames Hall, including clinical facilities for a Sports Medicine Clinic.





The Senior Planning Group, established in 1992 under the Chairmanship of the President, presented its report to the University in March 1993. The report was widely discussed throughout the University and was brought before the Board of Governors in October of 1993.

Correlative with its discussion of its report, the Board also considered a recommendation brought forward by the Senior Planning Group that programs in the Graduate School of Journalism be discontinued as of the 1993-94 academic year. This proposal, endorsed by the Senate Committee on University Planning and approved by the Senate, was defeated by the Board of Governors.

The two-year term of Mr. Claude Pensa as Chair of the University's Board of Governors ended on December 31, 1993. Judge Libby Fowler, formerly the Vice-Chair, succeeded Mr. Pensa as Chair commencing January 1, 1994, and Mr. Orlando Zamprogna was elected Vice-Chair.

#### **Members as of June 30, 1994**

##### **Ex Officio**

K.G. Pedersen

*President*

T. Gosnell

*Mayor, City of London*

E. French

*Warden, County of Middlesex*

R. Gerstein

*Chancellor*

J.K. Van Fleet

*Secretary of the Board*

*(non-voting)*

##### **Appointed by the Council, City of London**

J.D. Hewitt

O. Zamprogna *(Vice-Chair)*

##### **Appointed by the Lieutenant Governor-in-Council**

J.V. Collins

W.E. Davies

W.W. Peel

L. Whittaker

##### **Appointed by the Alumni Association**

J.R. Cowan

J. Etherington

A. Munroe

H.W. Taylor

##### **Faculty Elected by Senate**

P.P. Mercer

J.L. Stokes

##### **Elected by the Faculty**

E. Ebanks

A.J. Hudson

##### **Elected by the Students**

J. Millar

M. Khan

A. Watson

##### **Elected by the Administrative Staff**

J. Congdon

R.J. Tiffin

##### **Elected by the Board**

J.S. Brant

L. Fowler *(Chair)*

J.M. Potter

R.G. Rogers

##### **Vice-Presidents Appointed by the Board**

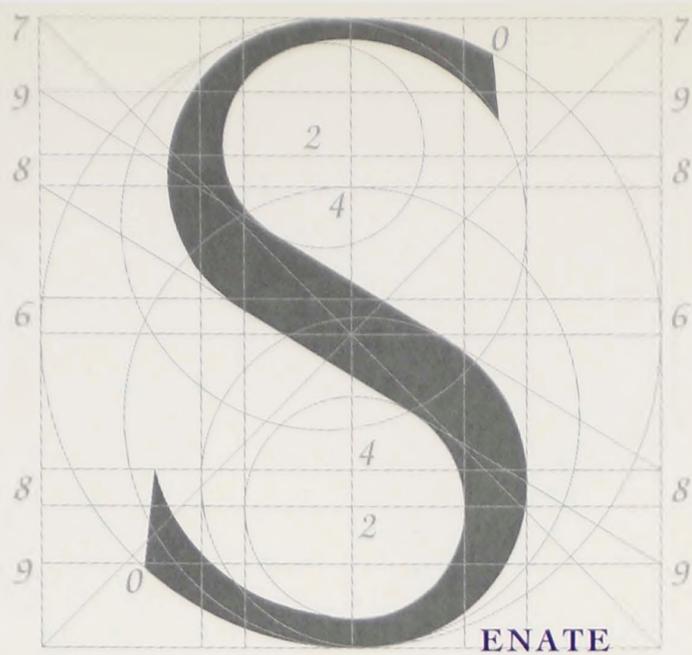
W.G.E. Caldwell

T.J. Collins

M.L. Gourley

##### **Official Observer**

M.E. Millar



The Senate, chaired by the President & Vice-Chancellor, is responsible for the academic policy of the University and matters which affect the University's academic programs. Representatives of the faculty, administrative staff, students, alumni and general community comprise the 92-member Senate.

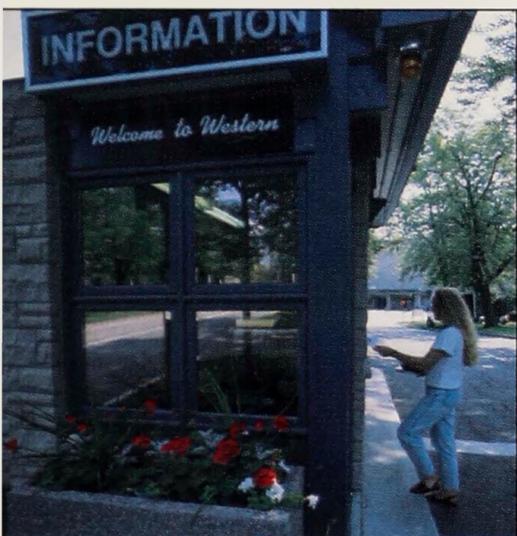
During 1992-94, the Senate was active in academic policy areas, most particularly with regard to long-term University planning. The inter-connection between planning and the fiscal realities of the budgeting processes brought about a much closer integration of financial and academic concerns. Although ultimate responsibility for the University's financial management rests with the Board of Governors, the annual Operating Budget is developed initially by a subcommittee of the Senate, approved by the Senate Committee on University Planning, and brought to the full Senate for recommendation to the Board.

In this reporting period, the uncertainty prevalent in government grant funding for the province's universities was accommodated through implementation of the final two years of a three-year planned budgetary reduction for all academic and administrative units. The picture was considerably altered, however, by the announcement of overall grant reductions, a provincial "Expenditure Control Plan" which removed further support from university operating funding, and introduced a "Social Contract" by which the remuneration of all employees in the "broader public sector" including municipalities, schools, colleges, and universities would be reduced for a period of three years. These factors produced significant changes in Western's budgetary strategy, and the Senate reviewed periodic financial updates and engaged in active fiscal and academic planning to meet the challenges of this shifting fiscal environment.

A primary focus of attention for the Senate has been the maintenance of academic quality in the face of financial challenge. Selective and differential investment of increasingly scarce resources has evolved as an institutional strategy, and in 1992 an ad hoc Subcommittee on Differential Allocation recommended to Senate and the Board of Governors that a Senior Planning Group, chaired by the President, be established and required to report to the University community early in the following year. In March 1993, the Report of the Senior Planning Group was published, and discussion across the University culminated in a Senate meeting devoted entirely to the report. Building on the need for selectivity and the establishment of institutional priorities, the Senior Planning Group noted the Quality Academic and Administrative Adjustment Fund (QUAAAF), which redistributed \$2 million in base budget funds, beginning in 1990, and the current redistribution funds in both the academic and administrative areas. The report also proposed staged enrollment reductions, recommending that first-year admissions be dropped from 4000 to 3750 over three years, and that increased emphasis be placed on honors programs and graduate-level education. The Report of the Senior Planning Group contained, as supplements, sections on the University's research profile and the activities in advancement and development for generating external support.

While the report was not a "vision" or a "mission" statement, it defined the recent course of University academic planning and articulated a strong commitment to selectivity and the establishment of clear priorities. With the report as broad context, in April 1993 the Senior Planning Group brought forward a recommendation that programs offered by the Graduate School of Journalism be discontinued and that no students be admitted to the school after the current academic year. This proposal was the cause of much discussion and was considered throughout the summer of 1993 by the Senate Committee on University Planning. It was the subject of a special Senate meeting in September 1993, at which the Senate recommended closure of the Graduate School of Journalism, effective April 1994. This recommendation was not accepted by the Board of Governors.

A number of other academic initiatives were considered by the Senate during this period: a Centre for Textual Scholarship was established in the Faculty of Arts; a Centre for Research on Violence Against Women and Children was formed in conjunction with Fanshawe College and groups within the London community; the Departments of Geology and Geophysics were amalgamated as the Department of Earth Sciences; and a policy dealing with Academic Accommodations for Disabled Students and an Employment Equity Work Plan were adopted. A significant commitment to undergraduate instruction was confirmed by the reconfiguration of Alumni Hall as a "superclassroom," with multi-media facilities for teaching classes of up to 1000 students in a high-tech environment. This development coincided with an undertaking on the part of the University to assure accessibility to higher education by waiving the planned reduction in first-year enrolments.



## Senate Membership as of June 30, 1994

### Ex Officio

R. Gerstein  
*Chancellor*

K.G. Pedersen  
*President & Vice-Chancellor (Chair)*

T.J. Collins  
*Provost & Vice-President (Academic)*

M.L. Gourley  
*Vice-President (Administration)*

W.G.E. Caldwell  
*Vice-President (Research)*

M.E. Millar  
*Vice-President (External)*

C. Quinlan  
*Director of Libraries*

G.J. Smiley  
*Assistant Vice-President  
Registrar and Student Affairs Division*

J.K. Van Fleet  
*Secretary of the Senate (non-voting)*

J.D. Cooke  
*Dean of Applied Health Sciences*

J.M. Good  
*Dean of Arts*

A.B. Ryans  
*Dean of the Western Business School*

R.I. Brooke  
*Dean of Dentistry*

B.B. Kymlicka  
*Acting Dean of Education*

R.M. Mathur  
*Dean of Engineering Science*

G. Moran  
*Dean of Graduate Studies*

P. Desbarats  
*Dean of the Graduate School of Journalism*

A.W. Taylor  
*Dean of Kinesiology*

P.P. Mercer  
*Dean of Law*

J. Tague-Sutcliffe  
*Dean of the Graduate School of  
Library & Information Science*

R.Y. McMurtry  
*Dean of Medicine*

R. Wood  
*Acting Dean of Music*

L. Bramwell  
*Dean of Nursing*

C. Farber  
*Dean of Part-Time &  
Continuing Education*

C.-Y. Kang  
*Dean of Science*

E.J.E. Szathmary  
*Dean of Social Science*

#### **Faculty**

M.K. Kertoy  
*Applied Health Sciences*

P. Gaudet  
*Arts*

K. Okruhlik  
*Arts*

V. Tumanov  
*Arts*

L. Madrid  
*Arts*

J. Howard  
*Business School*

W.A. Gray  
*Dentistry*

D. Allison  
*Education*

B.J. Vickery  
*Engineering Science*

D.M.R. Bentley  
*Graduate Studies - At Large*

J. Davies  
*Graduate Studies - At Large*

G.E. Ebanks  
*Graduate Studies - At Large*

E.R. Tustanoff  
*Graduate Studies - At Large*

J.F. Woodruff  
*Graduate Studies -  
Arts Division*

E. Medzon  
*Graduate Studies -  
Biosciences Division*

N.O. Petersen  
*Graduate Studies -  
Physical Sciences Division*

I.P. Suttie  
*Graduate Studies -  
Social Sciences Division*

A. Osler  
*Journalism*

R. Watson  
*Kinesiology*

A.H. Oosterhoff  
*Law*

R. Harris  
*Library & Information Science*

T.G. Kennedy  
*Medicine*

R. Lannigan  
*Medicine*

J.A. Silcox  
*Medicine*

J.D. Spence  
*Medicine*

J. McIntosh  
*Music*

H. Laschinger  
*Nursing*

C.L. Murison  
*Part-Time and  
Continuing Education*

F.P.A. Cass  
*Science*

A.M. Dawes  
*Science*

F.J. Longstaffe  
*Science*

A.C. Weedon  
*Science*

K. Hilborn  
*Social Science*

R.H. King  
*Social Science*

P. Neary  
*Social Science*

I. Wooton  
*Social Science*

#### **Affiliated Colleges**

D. Kuntz  
*Principal, Brescia College*

E. Bright-See  
*Brescia College*

C.J. Jago  
*Principal, Huron College*

P. Fulton  
*Huron College*

P. Muller  
*Principal, King's College*

G. Killan  
*King's College*

#### **Students - Undergraduate**

J. Adams

T. Arul

T. Bernard

A. Burnside

C. Caughlin

P. Craven

N. MacKinnon

S. McLellan

R. Rajpar

R. Sklar

T. Sprague

J. Thompson

#### **Students - Graduate**

C. Hopper

G. Munro

C. Sori

#### **Administrative Staff**

S. Goodwin

J. Van Eck

#### **General Community**

R.C. Hamilton

D.W. Kilpatrick

M. O'Leary-Pickard

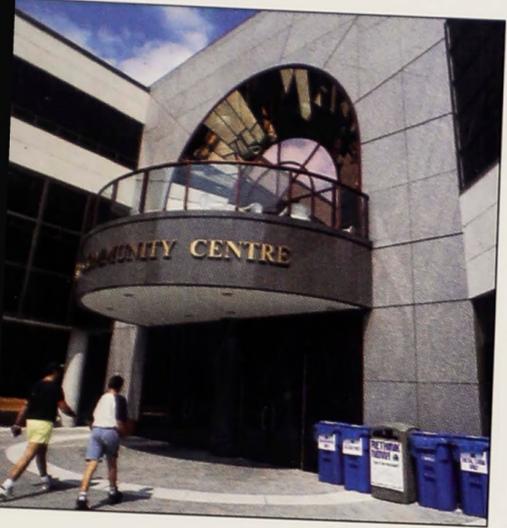
R.G. Calhoun

J. Thorpe

#### **Board of Governors**

J.V. Collins

L. Whittaker





## THE CAMPUS

### Senior Administrative Officers (as of June 30, 1994)

K. George Pedersen  
*President and Vice-Chancellor*

Thomas J. Collins  
*Provost & Vice-President (Academic)*

Michael Gourley  
*Vice-President (Administration)*

Glen Caldwell  
*Vice-President (Research)*

Marjorie E. Millar  
*Vice-President (External)*

Janis K. Van Fleet  
*Secretary of the Board of Governors & Senate*

Ralph I. Brooke  
*Vice-Provost Health Sciences*

Susan Pepper  
*Associate Vice-President (Academic Affairs)*

William F. Trimble  
*Assistant Vice-President Human Resources Division*

Gordon J. Smiley  
*Assistant Vice-President Registrar and  
Student Affairs Division*

### Academic Units (as of June 30, 1994)

**Faculty of Applied Health Sciences**  
Dean J.D. Cooke

**Faculty of Arts**  
Dean J.M. Good

**Faculty of Dentistry**  
Dean R.I. Brooke

**Faculty of Education**  
Acting Dean B.B. Kymlicka

**Faculty of Engineering Science**  
Dean R.M. Mathur

**Faculty of Graduate Studies**  
Dean G. Moran

**Faculty of Kinesiology**  
Dean A.W. Taylor

**Faculty of Law**  
Dean P.P. Mercer

**Faculty of Medicine**  
Dean R.Y. McMurtry

**Faculty of Music**  
Acting Dean R. Wood

**Faculty of Nursing**  
Dean L. Bramwell

**Faculty of Part-Time & Continuing Education**  
Dean C. Farber

**Faculty of Science**  
Dean C.Y. Kang

**Faculty of Social Science**  
Dean E. Szathmary

### Schools

**Western Business School**  
Dean A.B. Ryans

**Graduate School of Journalism**  
Dean P. Desbarats

**Graduate School of Library &  
Information Science**  
Dean J.M. Tague-Sutcliffe

### Affiliated Colleges

**Brescia College**  
Principal D. Kuntz

**Huron College**  
Principal C.J. Jago

**King College**  
Principal P. Mueller

**Westminster College**  
Executive Director R.J. Gladwell

### Teaching Hospitals

St. Joseph's Health Centre  
University Hospital  
Victoria Hospital

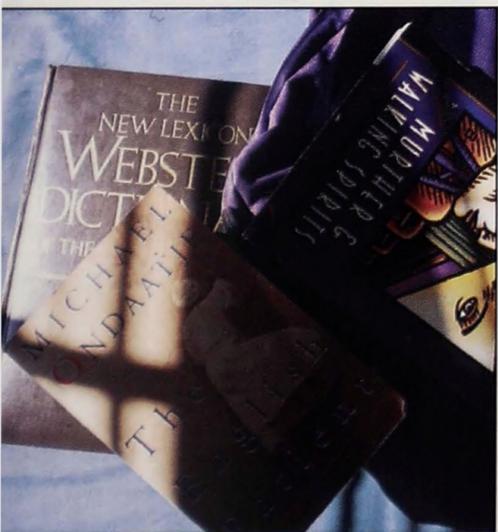
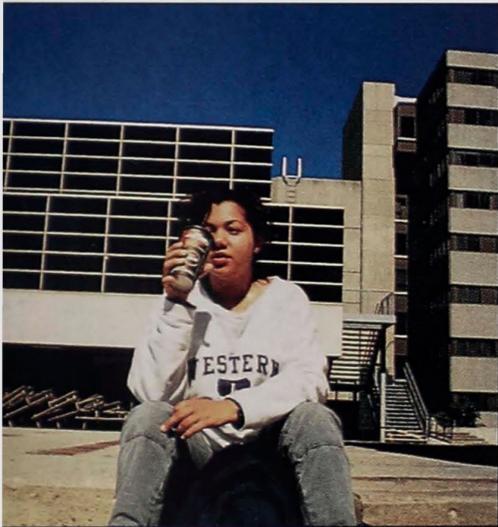
### The Campus

*Total land holdings*  
487.35 hectares (1,204.2 acres)

*Main campus*  
154.7 hectares (382.2 acres)

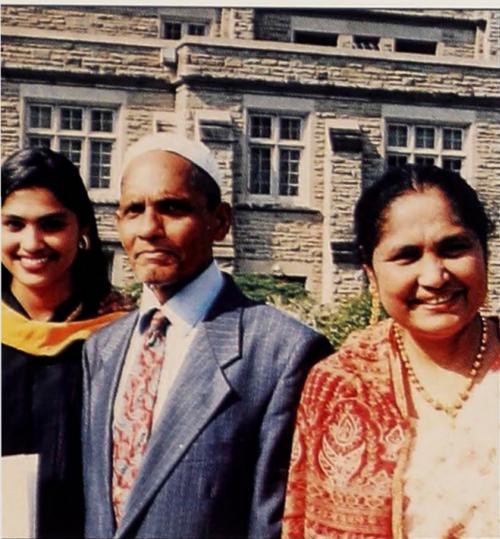
*Main campus buildings*  
74

*Location*  
London, Ontario





## CONVOCATION



During the 1992-94 time period, the University proudly presented its candidates for graduation at the 259th, 260th, 261st, and 262nd Convocation ceremonies.

The University's 259th Fall Convocation was held October 22 and 23, 1992. Chancellor Reva Gerstein was installed as Western's 16th Chancellor at the Convocation ceremony held on Thursday, October 22 and subsequently presided over the ceremonies where 1,575 graduates were awarded degrees, diplomas and certificates. In addition, honorary degrees were conferred upon:

**Robert MacNeil** - LL.D. - journalist, honored for his outstanding achievements as a TV journalist and writer.

**Ralph Simmons** - LL.D. - businessman, honored for his contributions to the corporate world as an executive with London Life and for his generous service to the University since his graduation through Foundation Western, the Alumni Association and the Board of Governors.

The University's 260th and 261st Spring and Fall Convocations were held June 4, 5, and 7 - 11, and October 21 and 22, 1993, respectively. Chancellor Gerstein presided at Spring and Fall ceremonies. At Spring Convocation, 5,273 graduates received degrees, diplomas and certificates. Honorary degrees were conferred upon the following:

**David H. Hubel** - D.Sc. - scientist, honored for his research in neurological sciences and in particular, the neurophysiology of vision.

**June Callwood** - LL.D. - journalist, author, and humanitarian, honored for her exemplary service to Canada.

The **Honourable Henry N.R. Jackman** - LL.D. - Lieutenant-Governor of Ontario and philanthropist, honored for his many contributions to cultural and charitable organizations.

**Edwin Goodman** - LL.D. - lawyer and founder of the University's Goodman Lecture Series, honored for his contributions to public life and Western.

**Tomson Highway** - D.Litt. - playwright, honored for his accomplishments as a native dramatist.

**Sir Jack Zunz** - D.Sc. - engineering consultant, honored for his work in engineering science and technology.

**Donald G. Campbell** - D.Litt. - Chair of Maclean Hunter Ltd., honored for his contributions to the communications industry and Western.

At Fall Convocation, degrees, diplomas and certificates were awarded to 1,606 graduates. Honorary degrees were conferred upon:

**Roberta Jamieson** - LL.D. - Ombudsman, honored for her commitment to developing appropriate and just conflict resolution mechanisms and procedures, and to advancing public understanding of First Nations peoples and the unique cultural resource represented by Canada's First Nations.

**Allan U. Paivio** - LL.D. - psychologist, honored for his contributions to Western's Department of Psychology and his influence on the development of psychology in Canada and internationally.

The University's 262nd Spring Convocation was held June 3, 4 and 6 to 10, 1994. Chancellor Gerstein presided over the ceremony where 5,400 graduates received degrees, diplomas and certificates. Honorary degrees were conferred upon the following:

**Henry G. Friesen** - D.Sc. - President, Medical Research Council of Canada, and endocrinologist, honored for his contributions to biomedical research and to the Medical Research Council of Canada in promoting the development and recognition of Canadian biomedical research worldwide.

**Kenneth W. Harrigan** - LL.D. - former Chair of the Ford Motor Co. of Canada Ltd., honored for his contributions to cultural organizations and to Western as a member of the Business School's Advisory Committee.

**Richard G. Lipsey** - LL.D. - professor and economist, honored for his contributions to economic theory and policy.

**Martha Henry** - D.Litt. - artistic director, honored for her outstanding contribution to the world of theatre as a director, and for her many years as one of the country's most highly regarded actors.



**Peter Widdrington** - LL.D. - Chair, The Toronto Blue Jays and former Chief Executive Officer for John Labatt Ltd., honored for his contribution to the corporate and business world and for broadening that community's sense of responsibility through activities in sports, arts, and education.

**John M. Thompson** - LL.D. - Vice-President & General Manager of the IBM Corporation, honored in his dual roles as an executive who contributed much to the corporate and business world, and especially for his major contribution to Western in his role as Co-Chair of the Renaissance Campaign.

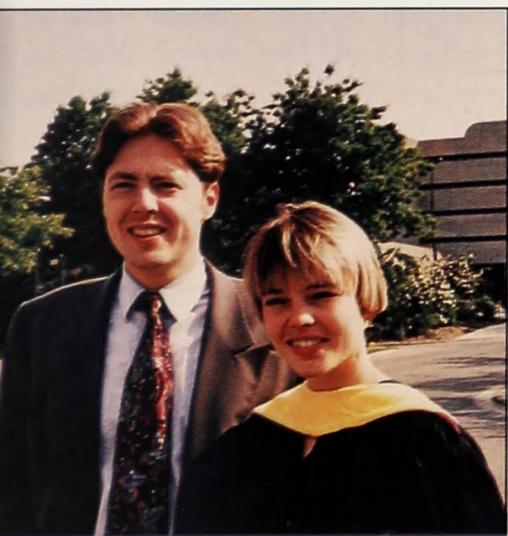
**Frank Press** - D.Sc. - scientist, honored for his significant contributions to science and science policy, in particular for his work in geophysics, oceanography, science and science policy.

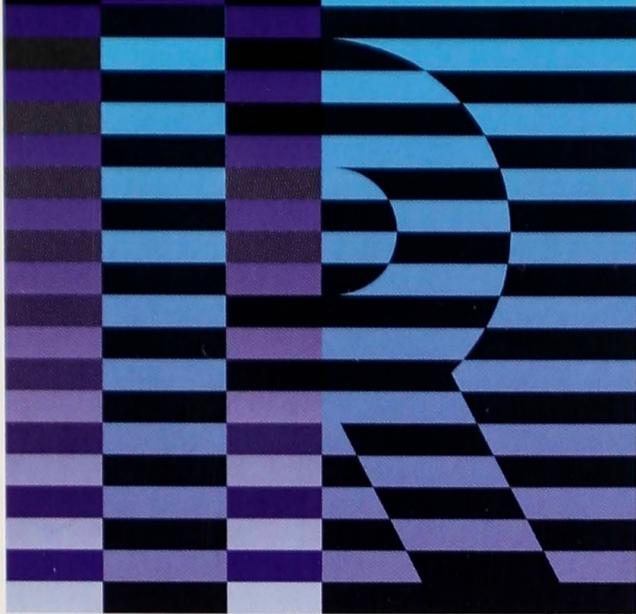
The Edward G. Pleva Award for Excellence in Teaching was presented to the following members of faculty for their outstanding contributions to teaching at the University:

Spring Convocation 1993: Professor David M.R. Bentley, Department of English, Faculty of Arts; Professor Eileen E. Gillese, Faculty of Law; Professor Nils O. Petersen, Department of Chemistry, Faculty of Science; Donald M. Santor, Division of Curriculum Studies, Faculty of Education.

Spring Convocation 1994: Professor David G. Burgoyne, Business School (awarded posthumously); Dr. Paul E. Cooper, Department of Medicine, Faculty of Medicine; Professor Melvyn A. Goodale, Department of Psychology, Faculty of Social Science.

The University of Western Ontario Award for Excellence in Teaching by Part-Time Faculty was awarded to Professor Glenys M. Stow, Department of English, Faculty of Arts, at Spring Convocation 1994.





## RESEARCH



Many lines of evidence point to an increasingly vigorous pursuit of research by faculty members and associated scholars in the period July 1, 1992 to June 30, 1994.

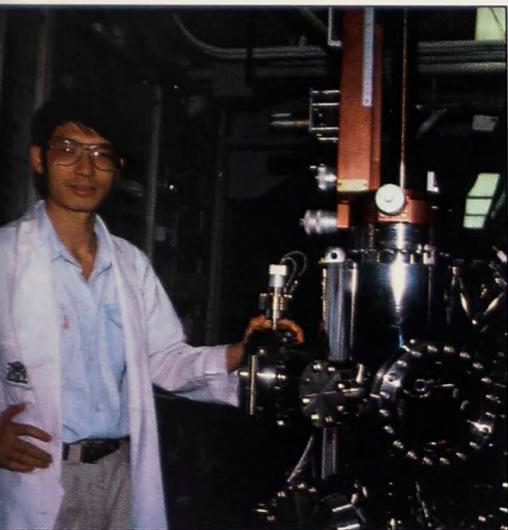
Research income – particularly that from granting agencies which employ external peer review – is widely regarded as the single most reliable index of research performance. In the last two years, and compared to the preceding two, Western's research income rose by about \$3 million to a total of \$111,108,046, due principally to an increase of more than \$2 million in peer-reviewed awards from federal granting sources. Among individual faculties, the strongest annual increases were recorded by the Faculty of Science, whose research expenditures have climbed steadily in recent years and now stand at \$14.6 million; the Faculty of Engineering Science, whose annual expenditures now surpass \$4 million; and the Faculty of Applied Health Science, whose annual expenditures, like those of Science, have shown regular annual increases to their current level of \$1.7 million. Among other faculties which attract substantial support for research, the Faculty of Social Science held its research expenditures steady at about \$3.8 million, which is to its credit given its continuing increases in undergraduate enrolment. Only the Faculty of Medicine and the Western Business School recorded modest declines in their research expenditures, from \$28.2 to \$26.8 million and from \$2.1 to \$1.8 million respectively. It is to the credit of the University's research community that the overall rise in external income has been achieved at a time of severe economic restraint nationally and provincially, when budgets of the federal granting councils have been essentially frozen and faculty ranks have been thinned by reductions in provincial subsidies.

Research income is perhaps not the most reliable guide to the quality and quantity of research being produced in some disciplinary groupings – the arts and certain of the social sciences, for example. Hence it is important also to record that, during the two-year period covered by this report, the University's research community published its research findings in some 2,500 books, chapters in books, and scholarly articles, with the bulk of the articles appearing in high-quality, peer-reviewed journals. Such journals constitute the archival literature of the main fields of knowledge.

A further indicator of the quality of the research being conducted in the University is provided by national and international awards of distinction, and Western's faculty members have been richly honored during the last two years. Exceptional among these is Professor Alan G. Davenport of the Faculty of Engineering Science, whose recent awards include the Bell Canada Forum Award, the Canada Gold Medal for Science and Engineering, the Corporate-Higher Education Award, the Izaak Walton Killam Memorial Prize, the Ernest C. Manning Award of Distinction, and honorary doctorates from the University of LaPlata (Argentina) and the University of Guelph. The Canada Gold Medal in Science and Engineering was initiated in 1991, and Western has won two of the four awards made to date. In winning this medal for 1994, Professor Davenport joins Professor William S. Fyfe of the Faculty of Science, who received the honor in 1992.

Significant recognitions of achievement come from all faculties. Professor R. W. Gunton of the Faculty of Medicine was elected to the Order of Canada. Professor J. R. G. Challis of the Faculty of Medicine, Dean C. Yong Kang of the Faculty of Science, and Professor Peter Howitt of the Faculty of Social Science were elected Fellows of the Royal Society of Canada. Several members received the Commemorative Medal for the 125th Anniversary of Confederation: Professor Elizabeth Bright-See and Sister Dolores Kuntz, Principal, of Brescia College, Professor William Butts of the Faculty of Arts, Professor Gordon Osbaldeston and Ms. Doreen Sanders of the Western Business School, Dean Peter Desbarats of the Graduate School of Journalism, Professor Stanley Hill of the Faculty of Kinesiology, Professor Iain Mackie of the Faculty of Medicine, and Professor William S. Fyfe of the Faculty of Science. Three others received the 1993 YMCA-YWCA Women of Distinction Award for 1993: Professor Madeline Lennon of the Faculty of Arts, Professor Fran Eberhard of the Faculty of Education, and Professor Moira Stewart of the Faculty of Medicine.

The wide range of other distinctions defy brief summary, but the flavor of them may be provided by the following selective list:



**Arts:**

Professor Mark Cheetham: 1994 Guggenheim Fellowship (one of only five Canadians to receive this award)

Professor Allan Gedalof: International Broadcast Media Award for Adult Education of the International Reading Association

**Business:**

Professors Donald Thain and David Leighton: Deloitte & Touche Award for the best article in Business Quarterly for 1992

**Engineering Science:**

Professor G. S. Peter Castle: Fellow of the United States Institute of Electronics Engineers

Professor Ion Inculet: Elected as Honorary member of the Romanian Academy

The late Professor Milos Novak: Honorary Doctor of Technical Sciences from the Charles University of Prague and Medallist of the Czechoslovakian Society for Mechanics

Professor R. Kerry Rowe: Honorary Doctor of Engineering from the University of Sydney and Fellow of the Engineering Institute of Canada

**Medicine:**

Professor Martin Bass: Curtis G. Hames Research Award of the Society of Teachers of Family Medicine

Professor Bessie Borwein: Gordin Kaplan Award of the Canadian Federation of Biological Sciences

Professor Aaron Fenster and colleagues: Certificate of Merit, 79th Scientific Assembly of the Radiological Society of North America

Professor Richard W. J. Neufeld: Canadian Psychiatric Research Foundation's Joey and Toby Tannenbaum Distinguished Scientist Award for research in schizophrenia

**Science:**

Professor W. S. Fyfe: President of the International Union of Geological Sciences and elected to the Russian Academy of Science

Professor Irene Gargantini: IBM Advanced Studies Award

Professor Ian B. McNeill: Fellow of the Institute of Mathematical Statistics

Professor Richard J. Puddephatt: Royal Society of Chemistry (U.K.) Award

**Social Science:**

Professor W. R. Avison: Senior Research Fellowship of the Ontario Mental Health Association

Professor R. W. Butler: Roy I. Wolfe Award for outstanding contribution to the Recreation, Tourism, and Sport Specialty Group of the Association of American Geographers

Professor Doreen Kimura: Honorary Doctor of Laws from Simon Fraser University and Ontario Mental Health Foundation Award

During the reporting period, contributions from private-sector corporations showed a substantial increase. This is welcome in view of the marked rise in collaborative research between universities and industry taking place across the country and the extent to which such collaborations now are called for by all levels of government and by the federal granting councils. The trend towards increased collaborative research is international, and the country, in general, is in the position of playing catch-up. Recently Western has taken some encouraging steps to promote collaborative research. These include the appointment to the Office of Research Services of a Contracts Officer, who protects the University's interests financially and legally. This position ensures too, that all contract research undertaken is appropriate to the University's mission and leads to intellectual advancement. The steps also include the appointment, initially for a two-year trial period, of two corporate Industrial Liaison Officers, who promote external interest in selected research projects with a view to attracting investment, ensuring transfer of new technology to the private sector, and encouraging support for licensing and patenting of new discoveries. In similar vein, the appointment in 1994 of a Projects Officer in the Office of International Academic Affairs signals Western's acknowledgment of the increasing globalization of university-based teaching and research and a determination to enhance Western's growing involvement in the large-scale, international, collaborative research ventures that are becoming increasingly common.



The growth of the University's Research and Development Park is important to increasing collaborative research among academic, government, and industrial investigators. During the last two years, the Park's first research building, named in honor of the late Gordon J. Mogenson, was opened and is now fully leased. This 55,000 sq. ft. building is home to 19 tenant organizations, with a total of more than 160 employees. Other research and research-related organizations have expressed interest in moving to London and to the Research Park, and thus plans are being developed for a second multi-tenant building. The Park also contains the Windermere Manor Conference Centre, which has become well known in the London area since opening its doors in late 1991.

Three new Type III Research Centres have been established, or are at an advanced stage of planning, to recognize the rising emphasis on interdisciplinary research. The Centre for Textual Scholarship, administered by the Faculty of Arts, was approved by Senate in 1993. Devoted to multi-lingual, text-intensive research, especially those studies that employ computers and other modern technology for the assembly, analysis, editing, and distribution of texts, the Centre promotes and provides advice and equipment for all kinds of text-intensive research. Plans are well advanced for a Centre in Tribology (the study of friction and wear), important for Western's research thrust in materials engineering and science. This proposed Centre has attracted the interests of two of Ontario's Networks of Centres of Excellence, those in Materials and in Manufacturing, and it should prove a valuable asset in promoting further industrial collaboration. Lastly, having now gained modest support for basic infrastructure, the planned Centre for Renewal of the Global Environment should shortly become reality. With scholars in most disciplines having an interest in environmental issues, and with representation from ten of the University's thirteen faculties on the preliminary steering committee, this Centre could become the most interdisciplinary of all Western's research centres. The committee already has played a role in supporting a number of environmental research projects and in attracting to Western a NATO Advanced Workshop on Environmental Education. To ensure that all University Type III Research Centres continue to meet their man-

dates and maintain appropriate levels of activity, the performance of each Centre is now reviewed on a five-year cycle by a Senate Committee, chaired by the Vice-President (Research).

In recent years, there has been growing demand for increased accountability on the part of all who engage in research. The trend is evident in many of the requirements now placed on universities by the federal and provincial governments and by granting agencies. For example, it has manifested itself in recent visits to Western of a number of site-visit committees, including those from the Canadian Council for Animal Care and the comparatively new National Council for Bioethics in Human Research. The result of these site visits, in general, has been most favorable. Western has received high praise for the manner in which it manages all facets of its diverse research programs. External review of the procedures enforced when animal and human subjects are used in research has been particularly reassuring. This speaks well of the work of the faculty, staff, and lay personnel who dutifully serve on the review panels that scrutinize all proposals for studies of these kinds. The University Research Board has remained active in devising procedures to deal with increasing demands for accountability, devoting considerable attention lately to Guidelines for the Proper Conduct of Research (including a required section on misconduct).

# E NROLMENT



In November 1992, Western admitted 4,094 first-year students as part of a full-time constituent undergraduate enrolment of 16,414 students. The following year in 1993, the first-year class increased to 4,258 students yet the overall full-time constituent undergraduate population remained constant with 16,453 registrants.

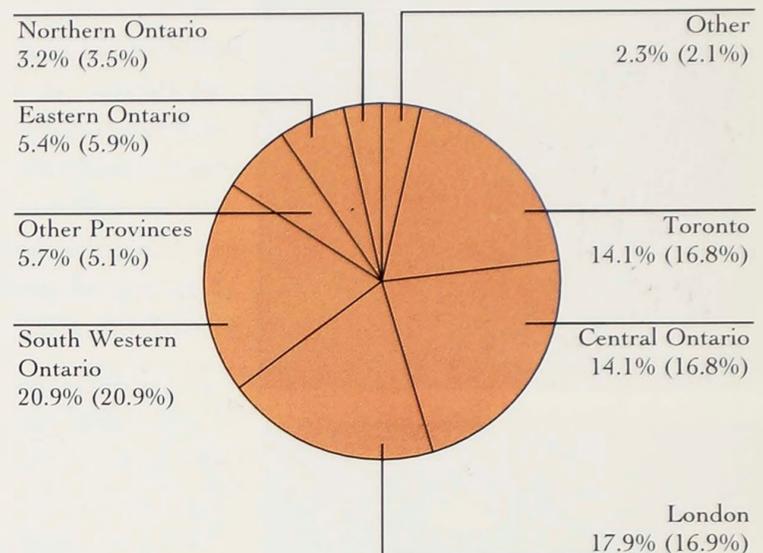
In 1992, Western enrolled 1,405 Ontario Scholars representing the fourth highest count in the province. In 1993, this number declined marginally to 1,304 students. In September 1994, Western will introduce the Western Scholar Award; this award is offered to all incoming students who have achieved a minimum final average of 80 per cent and is expected to significantly increase the number of Ontario Scholar registrants.

The three graphs present the full-time, first-year constituent class by different demographic variables. The top graph shows the percentage of students by region separating Ontario into six distinct areas. The middle graph indicates the source of students from other provinces while the bottom graph shows the percentage of international students enrolled.

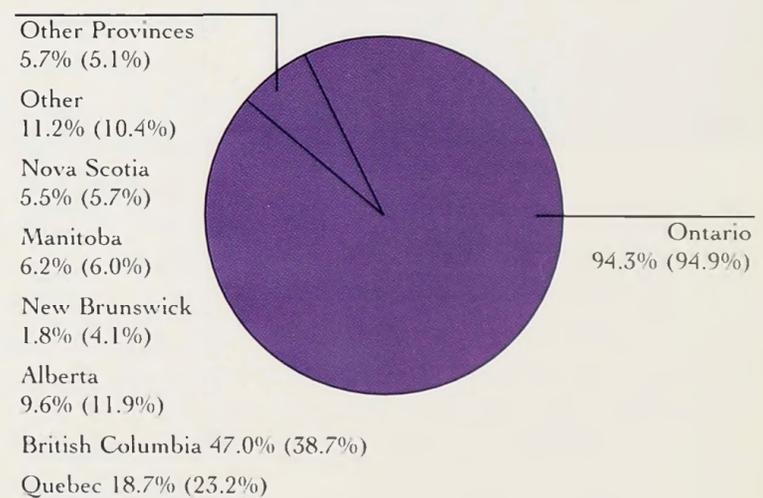
### Full-Time Year 1 Enrolment (as of November 1, 1992 and 1993)

Western (constituent)	4094	4258
Brescia	280	273
Huron	231	237
King's	497	576

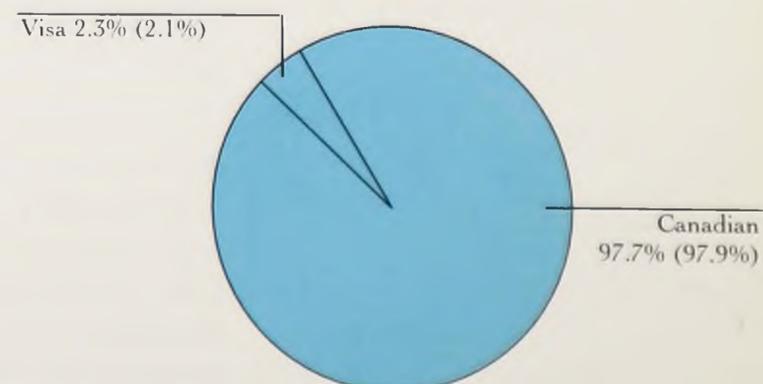
### Full-Time Constituent Students by Geographical Origin 1993/94 Figures for 1992/93 appear in brackets



### Full-Time Year 1 Constituent Students by Province 1993/94 Figures for 1992/93 appear in brackets

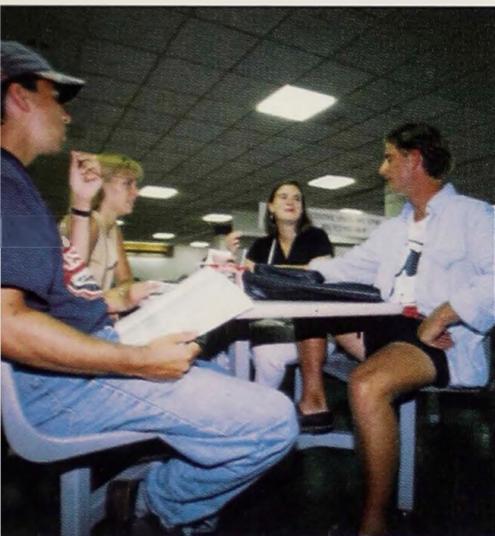


### Full-Time Year 1 Constituent Students by Immigration Status 1993/94 Figures for 1992/93 appear in brackets





## UNIVERSITY STUDENTS' COUNCIL



The University Students' Council (USC) is responsible for representing the interests of all full and part-time undergraduate students at Western by providing a forum for discussion on student issues and a medium through which students can initiate change. The USC also provides a wealth of services, social awareness programs and events that enrich the community environment at the University. It is the largest council in Canada, with a team of over 300 elected and appointed student volunteers, approximately 40 full-time staff and many part-time student staff.

Much like the University under Dr. Pedersen's leadership, the USC has undergone significant growth in many areas of its mandate during the past two years. The Students' Council now has 24 operations and an operating budget in excess of \$9 million.

The USC strives, as outlined in its mission statement, to enhance the quality of life of students while attending Western and to reinforce the best possible educational experience through:

- Positively enhancing the contributions made by students to both the University and the community at large. This aspect of the Council's activities is exemplified by its extensive involvement in philanthropy on a community level as well as with larger national organizations. During Shinerama, our largest charity activity, the students of Western raise more money for cystic fibrosis than all of the other universities in Canada combined.

- Developing and maintaining responsible student government to act as the representative of all undergraduate students in all issues affecting the student body. The council is always working to promote greater accountability within its own organization by continually encouraging increased student involvement. The USC also acts as a strong umbrella organization with representatives from faculty councils, affiliated colleges, professional schools, residences and special constituencies like the part-time and mature student association.

- Programming to enhance the social, intellectual, recreational, cultural, athletic, and educational experiences of all undergraduate students. The Council attempts to heighten the level of social awareness and the intellectual atmosphere on campus with respect to important student issues

through our many student commissioners, ranging from alcohol awareness to race relations to booking professional speakers. The USC has also recently received a grant to develop a new Women's Centre which will provide students with a better medium to discuss gender-related issues.

To this same end the Council supports more than 100 clubs on campus with an incredibly wide range of interests and Theatre Western, a group that orchestrates four productions each year.

In the past year the USC has also expanded its ability to offer students venues for social activities on campus. In addition to the popular 25-year-old Spoke pub, the USC also now operates a larger, newer bar called The Wave.

- Promoting unity and communication among students and providing a link to the Western community and all levels of government. To this end the USC operates the Gazette, one of Canada's few daily student newspapers. It also manages CHRW Radio Western 94.7 FM, which provides a wide variety of student and community programming and TV Western, a relatively new endeavor in student media.

In addition, the USC works on behalf of students to communicate with all levels of government and the London community through the many commissioners working in the external affairs portfolio of the Council.

- Providing cost effective services that meet the needs of students. The Students' Council operates many support services intended to facilitate and reduce the cost of student life such as the Copy Centre, the Used Book Store, the Exam Bank/Typing Service and the Educational Resource Centre just to name a few.

The USC is committed to enhancing the university experience at Western. We encourage all students and members of the Western campus to find out what the Council has to offer and to become an active part of it. The USC depends on the continued participation, feedback and support of the Western community.



## INTERCOLLEGIATE ATHLETICS

With the release of the Minister's Task Force on Federal Sport Policy, "*Sport: The Way Ahead*," Canadian university sport has been provided with the opportunity to become a more active participant and leader in the national sport system. The response to this report, "*Federal Directions in Sport*," provides both the challenge and opportunity for university sport to create new and innovative partnerships and strategic alliances. All parties recognize that it is time to initiate change in the sport system.

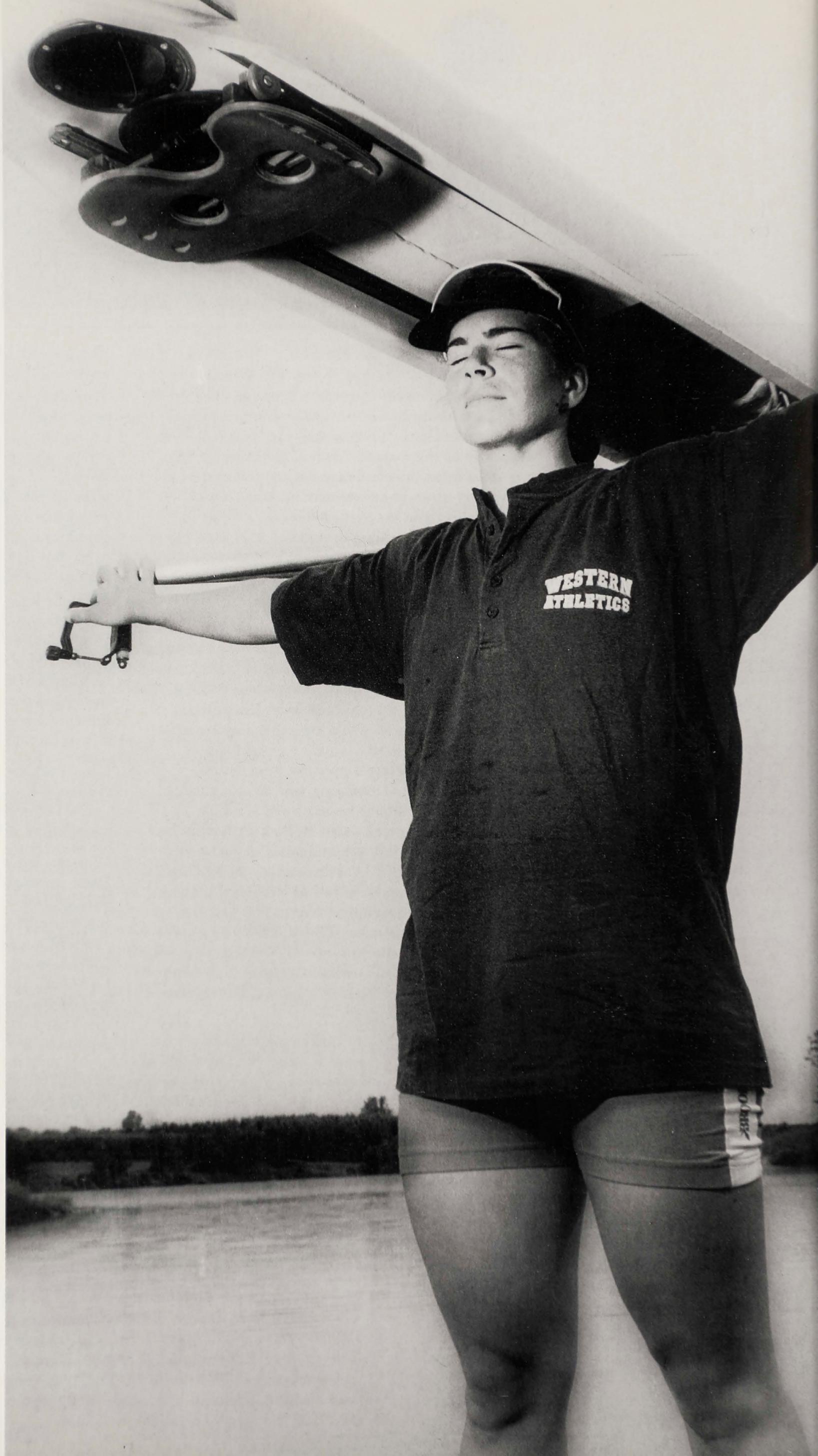
Over the past two years, the CIAU has taken several decisions to modify its existing operational structure in order to facilitate better decision-making and communication. These new structures are in support of the re-positioning of CIAU programs and priorities. Finances continue to be a major concern at the national level – expenses continue to increase, while revenues appear to be declining. With Sport Canada's grant support expected to be reduced over the next several years, future CIAU planning will necessitate less dependency on federal government funding. Athletic eligibility continues to be a topic which receives considerable attention and debate. The membership of the CIAU appears to be moving in the direction "to include, rather than exclude" as the organization examines relaxing both the transfer and withdrawal rules. During the course of the 1993 CIAU Annual General Meeting, the membership voted unanimously to support continued involvement in the CIAU's portfolio of international activities.

The new fiscal realities will undoubtedly impact on Western's intercollegiate athletic program. Through improving performance in revenue generating activities, expenditure control, selected expense reductions, and reducing the level of the unappropriated operating reserves, the 1994-95 intercollegiate athletic program budget contains no increase in the intercollegiate athletic portion of the student activity fee. This budget provides a satisfactory response in the short term, but does not fully address the problem beyond the 1994-95 fiscal year. A detailed internal review is currently underway to develop strategies to generate new revenues and to rationalize current programs and services. At the April 1994 meeting of the Standing Advisory Committee on Intercollegiate Athletics, a motion to discontinue the offering of men's and women's interuniversity gymnastics, beginning in September 1994, was unanimously endorsed.

Over the past two seasons the Intercollegiate Athletics Program has continued to offer a wide variety of opportunities for interuniversity competition; 18 sports for women and 20 for men.

Western has maintained its tradition of excellence, capturing 19 provincial championships, and 3 CIAU bronze medals. Western's consistency is exemplified by qualifying 11 teams in 1992-93 and nine teams in 1993-94 for the CIAU National Championships and having 15 CIAU All-Canadians each of those years. Five of Western's coaches received Provincial Coach of the Year honors, and 97 athletes were named All-Stars in 1992-93 and 88 in 1993-94.

Personal excellence in both athletics and academics is a continued source of pride at Western and is exemplified by our 32 Academic All-Canadians in 1992-93 and by several major awards won by our athletes. In 1993-94 Tim Tindale became the first Western Mustang to win the Hec Crighton Trophy more than once as the outstanding CIAU Football player.



Tim was further honored by being named the recipient of the CIAU's prestigious Howard Mackie Award as the most outstanding male athlete in Canadian university sport during 1993-94. Also in 1992-93, hockey player Craig Donaldson, won the Dr. Randy Gregg Award for excellence in academics, athletics and community service; Steve Rucchin became the first Mustang hockey player to be nominated as the CIAU's Most Valuable Hockey Player; and Colleen Harvey became the first woman to win the Synchronized Swimming Sea Queen Trophy as the Most Outstanding Swimmer of the OWIAA Championships. Numerous records have been set including an OWIAA provincial high jump record by Becky Bryan who became the first woman in Ontario university history to clear six feet and a CIAU national record by the men's 4 x 400m relay team, both in 1992-93.

In 1992-93 our national top ten finishes included women's cross country (fourth), men's track and field (fourth), wrestling (fourth), women's track and field (fifth), women's soccer (sixth), women's basketball (sixth), women's swimming (sixth), men's cross country (sixth), men's basketball (seventh), and men's swimming (eighth). CIAU finishes in 1993-94 included men's cross country (bronze), men's soccer (bronze), men's hockey (bronze - tie), wrestling (fourth), men's track and field (fifth), women's cross country (sixth), and women's swimming (ninth).

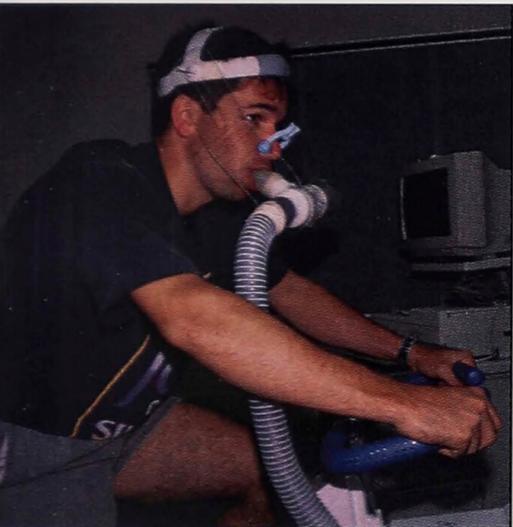
During the last two seasons, Western earned OWIAA championships in badminton, curling, figure skating, soccer, tennis, cross country, fencing, rowing (both years), and synchronized swimming. OUAA championships were won in badminton, fencing (both years), tennis (both years), squash (both years), rowing, and wrestling.

Michele Mommersteeg (basketball) and Paula Schwan (cross country/track and field) were the recipients of the F.W.P. Jones Trophy as Female Athlete of the Year in 1993 and 1994

respectively, and Brad Creelman (swimming) and Tim Tindale (football) received the Dr. Claude Brown Trophy as Male Athlete of the Year.

The Honorable G. Howard Ferguson Award is presented annually to a student who has shown the highest achievement during his/her university career in athletics, scholarship and university life. Scott Nash (men's squash) and Craig Donaldson (ice hockey) won this award in 1992-93 and 1993-94 respectively.

A highlight of the 1993-94 athletic season was the final Graduating Athletes Reception hosted by George and Penny Pedersen at Gibbons Lodge. A Purple Blanket Award, one of inter-collegiate athletics' most important honors, was presented to Dr. Pedersen in recognition of his outstanding support of Western's varsity athletic program during his nine years as President.







The Alumni Association held its 83rd Annual Meeting on September 12, 1992. At that meeting the members approved a change in the next annual meeting to the Spring of 1994. This was to have the Association's fiscal year coincide with the University's. At the meeting the directors elected the following officers for the 1992-94 year:

<i>President</i>	Moira Burke, BA'80
<i>1st Vice-President</i>	William Duffield, HBA'82
<i>2nd Vice-President</i>	Stuart Lockhart, BESC'87
<i>3rd Vice-President</i>	Wally Gibson, BA'64

During that period the number of alumni grew to more than 140,000 worldwide. Alumni Western is now the third largest alumni association in Canada.

In addition to important alumni activities such as Homecoming, senior alumni programs, continuing education and branch development, the Association expanded the number of membership benefits and launched new initiative such as, *Choices*, a conference for women.

In fiscal 1993-94, there were a total of 191 programs conducted around the world, an average of four alumni events per week. These programs had a total participation of 19,581 alumni and friends of Western. Equally dramatic was the increase in volunteers and volunteer activity. The total number of alumni on the Association's roster grew to 2,700. From this group of dedicated graduates, a total of 3,742 hours of volunteer time was contributed. This amounts to almost two full-time staff members for a whole year.

The Association also established a strategic planning task force to "determine the role of the Alumni Association in Western's alumni relations program; what the communications and program priorities should be to fulfill that role; and develop financial strategies required for success." Their report is to be completed for the next annual meeting.

Alumni Western continued with its program of recognizing outstanding alumni who have, through their dedicated and distinguished service, brought honor to the University and the Alumni Association. In 1992 the recipient was Dr. Roberta Bondar.

The 1993 recipients were:

Ms. Eva Good  
Mr. Bill Haight  
Mr. George Munro  
Mr. Peter Schwartz



## UNIVERSITY DEVELOPMENT



The past two years have seen the completion of the most successful fundraising venture in Western's history. Launched in 1989 with a goal of \$89 million, the Renaissance Campaign quickly reached its target with unprecedented support from regional and national corporations, foundations, government, parents, alumni, faculty, staff and students. The goal was subsequently raised to \$100 million -- and again, Western's many friends gave generously.

At the close of the campaign on April 3, 1994, contributions from all sources totalled \$126,428,565!

The campus community is already making the most of opportunities made possible through the Renaissance Campaign. The Laurene O. Paterson Building (The Western Science Centre), the Allyn and Betty Taylor Library and a building addition for the Faculty of Applied Health Sciences were unveiled in the fall of 1991.

More recently, the Faculty of Kinesiology completed renovations for an exercise science laboratory, and six classrooms and 19 discussion rooms were upgraded in the Western Business School. Additional contributions to the School, including a generous lead gift from The Richard Ivey Foundation were used to purchase a centre in Mississauga for the Executive MBA Program.

Faculty, staff and students are enjoying much needed shelving and study space in the John and Dotsa Bitove Family Law Library. A 76,000 square-foot expansion to the University Community Centre provides new recreation, entertainment and office space for Western's 26,000 students. And the long-awaited John Labatt Visual Arts Centre houses exhibit space, studios, lecture theatres, workshops, and an art slide resource room. Celebrated at the official close of the Renaissance Campaign on June 8, 1994, the new building marks an exciting beginning for the Department of Visual Arts.

Other Renaissance Campaign gifts helped to outfit new centres for computer-assisted learning. The latest equipment in Western's classrooms and laboratories ensures that graduates are prepared to utilize sophisticated equipment and information technology in the work place.

Support for academic enrichment contributed to the establishment of more than a dozen new endowed chairs and professorships in departments and faculties across campus. And more than \$4.5 million was added to Western's endowed student award funds, helping the University to attract gifted students and assist students in financial need.

All of these achievements were made possible by the more than 87,500 Renaissance Campaign donors and the hundreds of volunteers from across the country who joined together to help raise funds for the campaign.

Alumni support, in particular, was overwhelming with more than \$28 million in pledges from 38,000 graduates. Western's own community -- faculty, staff, students and the Board of Governors -- gave in excess of \$15 million to the campaign. The students alone pledged \$10 million of this total, representing one of the largest pledges ever made by a North American student body. And many more students demonstrated their continuing support through GRAD PACT, Western's graduating student gift program.

Families of UWO students can also be proud of their role in the campaign. Pledges totalling more than \$3 million to the Parents Fund helped support several building projects, as well as library acquisitions, electronic information resources, scholarships and bursaries.

The University is also grateful for the support of many local and regional businesses and foundations, many of whom made their first donations to the University through the Renaissance Campaign. Municipal, regional, provincial and federal governments were also major campaign contributors, pledging a total of almost \$40 million to a variety of projects.

Although the five-year Renaissance Campaign has officially come to an end, this is only the beginning. Annual giving and major gift programs will continue to benefit generations of students, and preserve Western's role as one of this country's premier research universities. Thanks to all our donors -- today and tomorrow -- Western is preparing for a guiding role in the scientific, cultural and economic advancements of the next century. Thanks to you, Western is undergoing a renaissance!



# RENAISSANCE CAMPAIGN THE UNIVERSITY OF WESTERN ONTARIO



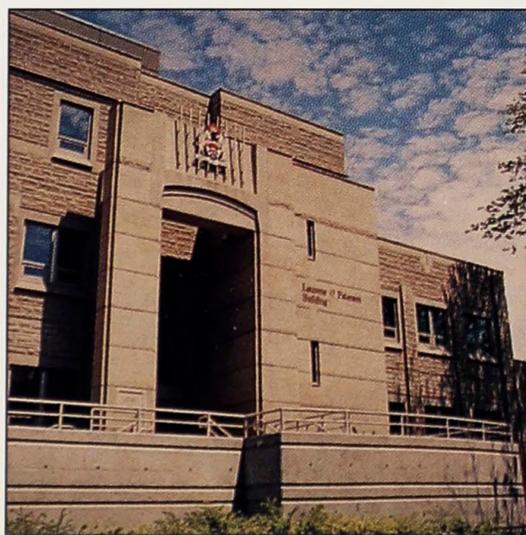


*Renaissance Campaign, 1989 - 1994*

Donations by Purpose	Pledges as at 03 April 1994	% of Total Pledges
Building Projects	\$ 65,511,370	51%
Academic Enrichment	\$ 22,646,671	18%
Technology & Innovation	\$ 5,466,594	5%
Enhancement Projects/New Initiatives	\$ 26,751,233	21%
General Endowment Funds	\$ 6,052,697	5%
<b>Renaissance Campaign Total</b>	<b>\$126,428,565</b>	



Donations by Source	Goal	Pledges as at 03 April 1994	% of Total Pledges
University Community	\$ 13,200,000	\$ 15,271,388	12%
Alumni	\$ 20,500,000	\$ 28,753,363	23%
Other Friends	\$ 4,300,000	\$ 6,802,033	5%
Business	\$ 19,500,000	\$ 23,605,611	19%
Organizations	\$ 7,500,000	\$ 12,221,784	10%
Governments	\$ 35,000,000	\$ 39,774,386	31%
<b>Renaissance Campaign Total</b>	<b>\$100,000,000</b>	<b>\$126,428,565</b>	



# F

## FOUNDATION WESTERN



Foundation Western was established by the Alumni Association in 1979, through an agreement with the University's Board of Governors. The Foundation's goal was to increase financial support for Western from alumni through consistent and effective fund raising initiatives and to build a meaningful endowment.

The Foundation's primary focus has been on annual giving. In recent years, planned giving (bequest, annuities and gifts of life insurance) and major individual gift initiatives have also played an important role.

Foundation Western is a separate and distinct entity dedicated to building a significant University endowment. Guided by an all-alumni Board of Directors, the Foundation provides an opportunity for Western graduates to support their alma mater and play a role in its advancement.

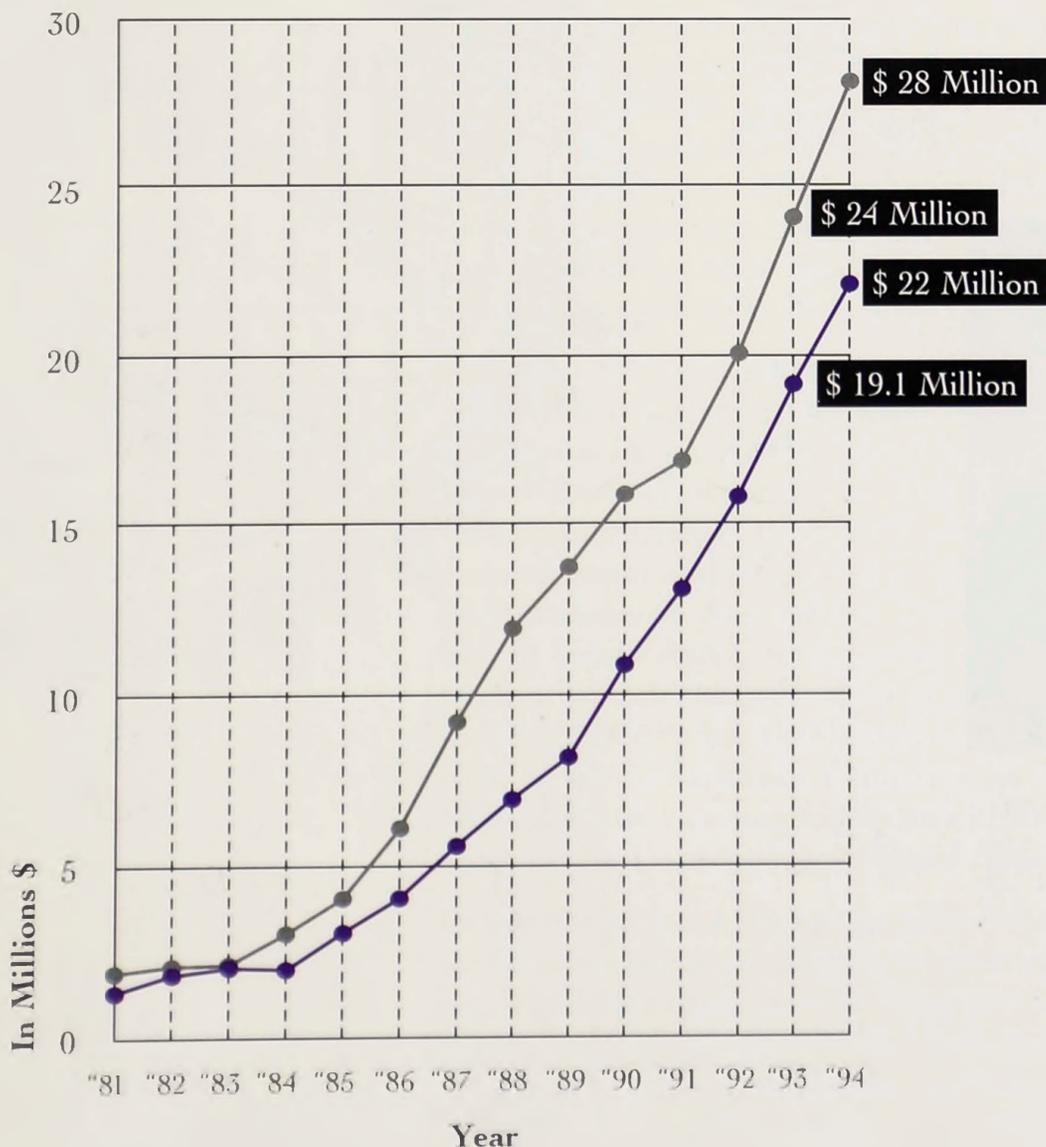
More than 22,000 donors show their support for Western annually through a gift or pledge to Foundation Western. In fact, support for Western continues to grow despite difficult economic conditions. Bob Cowan, Foundation board president said, "Our alumni are generally very much aware of the needs of the institution and we see increasing evidence of their willingness to support Western almost on a daily basis."

Prior to the inception of Foundation Western, alumni annual giving averaged between \$75,000 and \$100,000; now it tops \$4 million. Support from alumni grew steadily throughout the Renaissance Campaign. The Foundation agreed to raise \$10.5 million toward the endowment fund as its contribution to the campaign. Now the total is more than \$17 million. In addition to funds directed to Foundation Western, alumni gave \$11.7 million in support of campaign projects and initiatives bringing the total alumni support for the campaign to more than \$28 million. This outstanding support made the alumni contribution the largest in the campaign, apart from government.

The alumni contribution goes far beyond individual annual donations. Western graduates in corporations and private foundations provide valuable contacts. And alumni provide most of the large private gifts and significant bequests.

"With Foundation endowments now reaching \$22 million," says Cowan, "our goal is to build the endowment to \$100 million over the next 20 years. That's quite an achievable goal. We're quite a bit ahead of where the founders saw us in 1979, even in their wildest dreams!"

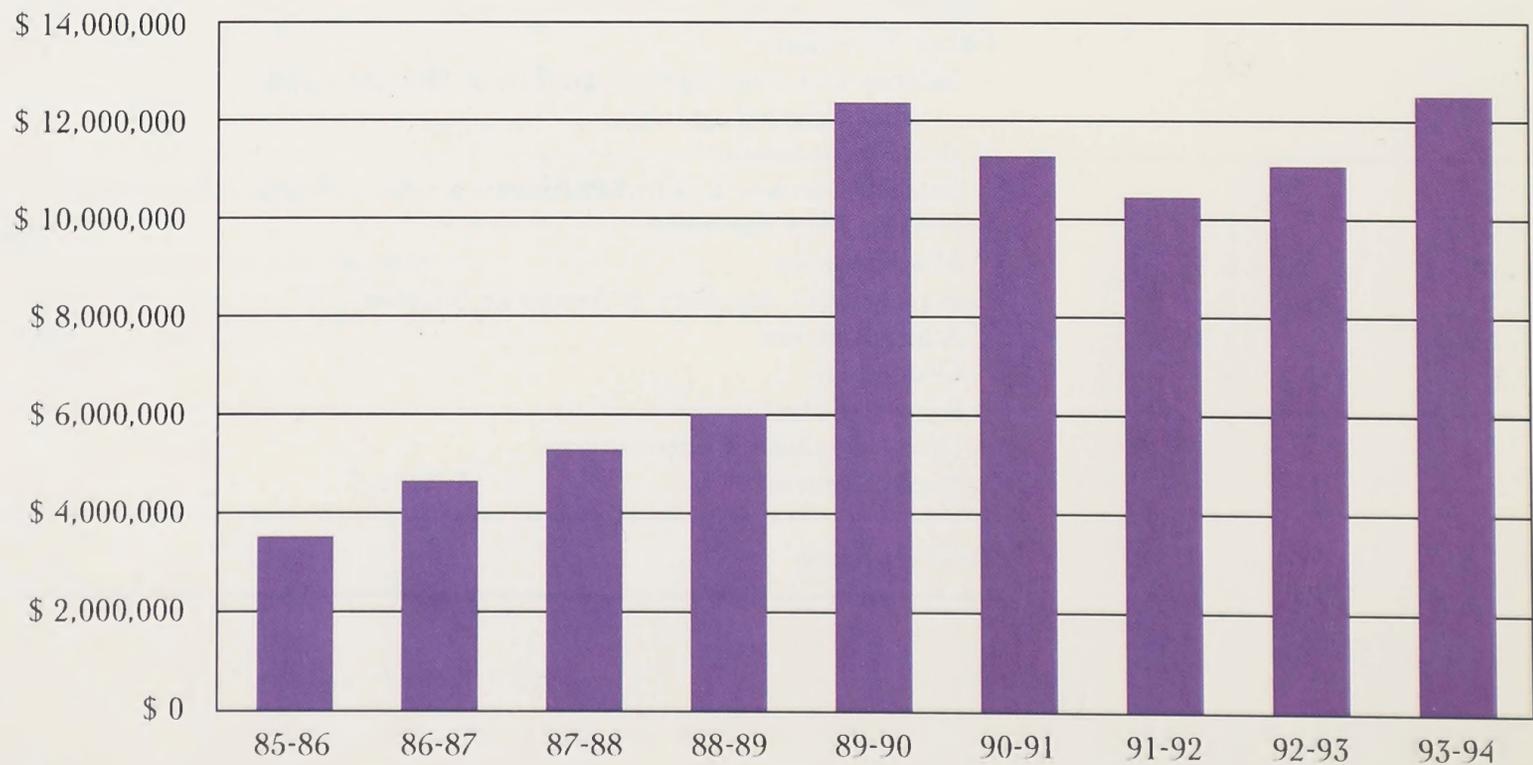
**Growth of Assets and Pledge in Millions**



**The University of Western Ontario**  
**Donations for which official receipts were issued for fiscal year ended April 30**  
**Source of Donations**

<i>Year</i>	<i>Alumni</i>	<i>Corporations</i>	<i>Foundations</i>	<i>Other</i>	<i>Total</i>
1985-86	\$ 978,000	\$ 1,283,000	\$ 406,000	\$ 832,000	\$ 3,499,000
1986-87	\$ 1,384,000	\$ 1,467,000	\$ 346,000	\$ 1,538,000	\$ 4,735,000
1987-88	\$ 1,616,000	\$ 1,865,000	\$ 411,000	\$ 1,470,000	\$ 5,362,000
1988-89	\$ 2,137,000	\$ 1,632,000	\$ 399,000	\$ 1,885,000	\$ 6,053,000
1989-90	\$ 2,340,000	\$ 4,928,000	\$ 856,000	\$ 4,275,000	\$ 12,399,000
1990-91	\$ 2,173,000	\$ 3,639,000	\$ 2,235,000	\$ 3,244,000	\$ 11,291,000
1991-92	\$ 2,189,293	\$ 2,587,016	\$ 1,500,442	\$ 4,365,911	\$ 10,642,662
1992-93	\$ 3,188,715	\$ 3,549,349	\$ 1,207,357	\$ 3,358,103	\$ 11,303,524
1993-94	\$ 3,751,713	\$ 2,790,518	\$ 1,909,991	\$ 4,183,135	\$ 12,635,357
<b>Total</b>	\$ 19,757,721	\$ 23,740,883	\$ 9,270,790	\$ 25,151,149	\$ 77,920,543

**Annual Comparison of Received Donations**





FINANCIAL REPORT

The summary of Basic Operating Revenues and Expenses set out below is based on the format used in the preparation of the University's Budget.

The University experienced a \$2,057,000 surplus during 1993-94 in the basic operating budget which supports the academic, academic services and administrative activities of the University. Figure 1 provides a comparative analysis of the 1993-94 and 1992-93 basic operating revenues and expenses. The major sources of revenue continue to be the operating grant from the province of Ontario and student tuition fees. Figure 2 provides a percentage distribution of 1993-94 basic operating revenues and expenses.

As indicated in Figure 1, the unappropriated basic operating deficit amounted to (\$4,036,000) at April 30, 1994 which is (1.6) percent of the 1993-94 revenue.

**Summary of Basic Operating Revenues and Expenses**

For the Year ended April 30, 1994

(with comparative totals for the Year ended April 30, 1993)

(thousands of dollars)

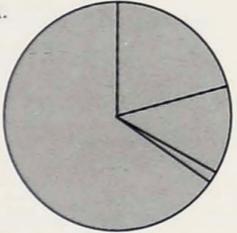
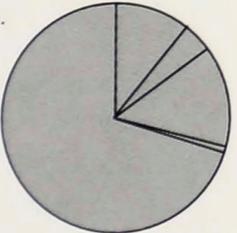
Figure 1

	1994	1993
<b>Revenue</b>		
Government Grants:		
Base Grants	\$ 152,128	\$ 163,436
Special Grants:		
Faculty Renewal	634	875
Research Infrastructure	3,018	3,438
Accessibility-Disabled	434	443
Pay Equity Support	2,354	1,685
Transition Assistance	-	1,670
Adjustment Grants:		
Other MET Allocations	332	213
Service Teaching	1,374	1,440
Foreign Student	1,103	1,215
Miscellaneous Government Grants	3,418	2,845
Tuition	53,080	49,822
Other Revenues:		
Salaries and Benefits recovered from Hospitals and other external agencies	18,959	18,619
Investment Income	4,477	3,350
Student Services & Support Fees	2,901	-
Pension Plan Recovery	466	1,582
Miscellaneous	2,522	3,333
Contributions - Ancillary & Academic Support:		
Administration	2,175	1,715
Occupancy	2,407	1,514
Research Overheads	980	1,153
Direct Ancillary Contributions	1,064	650
Social Contract	249	-
<b>Total Revenue</b>	<b>\$ 254,075</b>	<b>\$ 258,998</b>

	1994	1993
<b>Expenses and Appropriations</b>		
Academic	\$ 174,343	\$ 175,665
Academic Services and Support	28,554	29,750
Student Services and Support	11,729	10,965
Administrative Services	35,602	34,074
Other	1,790	8,610
<b>Total Operating Expenses and Appropriations</b>	<b>\$ 252,018</b>	<b>\$ 259,064</b>
<b>Net Surplus (Deficit) for the year</b>	<b>\$ 2,057</b>	<b>\$ (66)</b>
<b>Basic Operating Reserve (Deficit) at the end of the year</b>	<b>\$ (4,036)</b>	<b>\$ (4,104)</b>
<b>Basic Operating Reserve (Deficit) as a Percentage of Total Annual Revenue</b>	<b>(1.6)</b>	<b>(1.6)</b>

**Summary of Basic Operating Revenues and Expenditures**  
For the Year Ended April 30, 1994  
(with comparative totals for the year ended April 30, 1993)  
(thousands of dollars)

Figure 2

	1994	1993
<b>Total Revenues - \$ 254,075</b>		
A. 		
B. A) Government Grants	64.9	68.4
C. B) Tuition	20.9	19.2
D. C) Other	12.4	11.1
	D) Investment Income	1.8
		1.3
<b>Total Expenses and Appropriations - \$ 252,018</b>		
A. 		
B. A) Academic	69.2	67.8
C. B) Academic Services and Support	11.3	11.5
D. C) Student Services and Support	4.7	4.2
E. D) Administrative Services	14.1	13.2
	E) Other	.7
		3.3

## Auditors' Report

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To the Board of Governors of  
The University of Western Ontario

We have audited the combined financial statements of The University of Western Ontario as at April 30, 1994 comprising the following:

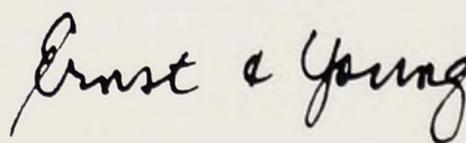
Combined Statement of Financial Position  
Combined Statement of Changes in Fund Balances  
Combined Statement of Restricted Funds  
Combined Statement of Changes in Equity in Fixed Assets

These combined financial statements are the responsibility of The University's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these combined financial statements present fairly, in all material respects, the financial position of The University as at April 30, 1994 and the results of its operations and the changes in its financial position for the year then ended in accordance with generally accepted accounting principles. As required by the Corporations Act [Ontario], we report that in our opinion, these principles have been applied to the combined financial statements, on a basis consistent with that of the preceding year.

London, Canada  
July 15, 1994



Chartered Accountants

The University of Western Ontario  
**Combined Statement of Financial Position**  
**For The Year Ended April 30, 1994**  
(with comparative totals for the year ended April 30, 1993)  
(thousands of dollars)

Statement 1

Operating Funds

	Basic Operating	Ancillaries, Support Units And Related Corporations	Capital Funds	Restricted Funds	1994 Total	1993 Total
<b>Assets</b>						
Cash		\$ 109		\$ 6	\$ 115	\$ 28
Investments (note 2)	\$ 31,255	3,725	\$ 8,825	91,132	134,937	132,265
Accounts receivable	7,343	3,475	540	5,052	16,410	19,264
Due from (to) other corporations and foundations	872	(377)	(200)	(362)	(67)	95
Inventories	812	3,612		48	4,472	3,958
Prepaid expenses	1,441	229	103	35	1,808	1,263
Deferred costs (note 3)	64	768		1	833	853
Capital Assets (note 4)			563,112		563,112	516,016
<b>Total</b>	<b>\$ 41,787</b>	<b>\$ 11,541</b>	<b>\$ 572,380</b>	<b>\$ 95,912</b>	<b>\$ 721,620</b>	<b>\$ 673,742</b>
<b>Liabilities</b>						
Due to bankers on current account	\$ 3,455				\$ 3,455	\$ 13,140
Accounts payable, accrued charges & deferred income	26,404	\$ 4,187	\$ 2,262	\$ 2,545	35,398	38,439
Loans Payable (note 5)		2,863	77,879		80,742	60,888
Due to (from) other funds	64	828	(804)	(88)		
	29,923	7,878	79,337	2,457	119,595	112,467
<b>Equity in Fixed Assets</b>			486,147		486,147	455,907
<b>Fund Balances</b>						
Unappropriated general	(4,036)	(3,121)			(7,157)	(4,748)
Provision for vacation pay	(4,660)				(4,660)	(4,875)
<b>Total Unappropriated Deficit (note 6)</b>	<b>(8,696)</b>	<b>(3,121)</b>			<b>(11,817)</b>	<b>(9,623)</b>
Appropriated (note 7)	20,560	6,784			27,344	21,871
Unexpended funds for special purposes			6,896	64,816	71,712	65,587
Capital of endowed funds				28,639	28,639	27,533
	11,864	3,663	6,896	93,455	115,878	105,368
<b>Total</b>	<b>\$ 41,787</b>	<b>\$ 11,541</b>	<b>\$ 572,380</b>	<b>\$ 95,912</b>	<b>\$ 721,620</b>	<b>\$ 673,742</b>

(See accompanying notes to the combined financial statements)

The University of Western Ontario  
 Combined Statement of Changes in Fund Balances  
 For The Year Ended April 30, 1994  
 (with comparative totals for the year ended April 30, 1993)  
 (thousands of dollars)

Statement 2

Operating Funds

	Basic Operating	Ancillaries, Support Units And Related Corporations	Capital Funds	Restricted Funds	1994 Total	1993 Total
<b>Income</b>						
Government grants & contracts	\$ 165,660	\$ 240	\$ 10,415	\$ 31,783	\$ 208,098	\$ 219,929
Student fees	57,424	3,852		6,763	68,039	59,110
Gifts, grants and donations	226	32	129	37,229	37,616	35,754
Sales and service	3,559	61,320			64,879	61,350
Investment return		114		17,232	17,346	19,588
Salaries & benefits recovered from external agencies	18,959				18,959	18,618
Other revenues and additions	3,048	180	770	219	4,217	4,855
	248,876	65,738	11,314	93,226	419,154	419,204
<b>Additions to Debt</b>						
			18,206		18,206	7,057
<b>Expenditures</b>						
Salaries and benefits	208,763	20,905		40,076	269,744	279,464
Operating supplies	12,933	3,866		14,247	31,046	25,471
Equipment & related expenditures	12,845	3,241		5,125	21,211	26,075
Cost of goods sold	486	20,700			21,186	19,736
Taxes, utilities & space expenditures	8,313	8,317			16,630	13,687
Capital acquisitions			37,182		37,182	25,694
Scholarships and bursaries	3,911			3,174	7,085	7,499
Debt repayment - principal	222	867		601	1,690	1,492
- interest		3,387		133	3,520	3,239
Other	6,387	4,339		12,880	23,606	20,629
Cost recoveries	(7,295)				(7,295)	(5,945)
	246,565	65,622	37,182	76,236	425,605	417,041
Increase (decrease) in fund balances before transfers	2,311	116	(7,662)	16,990	11,755	9,220
Loss on acquisition of Windermere Manor (note 10)		(1,245)			(1,245)	
Subtotal	2,311	(1,129)	(7,662)	16,990	10,510	9,220
Interfund transfers - Distribution of investment returns	6,330	331	2,316	(8,977)		
- Other	(3,614)	(950)	4,726	(162)		
Transfer subtotal	2,716	(619)	7,042	(9,139)		
Net increase (decrease) in fund balances for the year	5,027	(1,748)	(620)	7,851	10,510	9,220
Fund balances, beginning of year	6,837	5,411	7,516	85,604	105,368	96,148
Fund balances end of year	\$ 11,864	\$ 3,663	\$ 6,896	\$ 93,455	\$ 115,878	\$ 105,368

(See accompanying notes to the combined financial statements)

The University of Western Ontario  
 Combined Statement of Restricted Funds  
 For The Year Ended April 30, 1994  
 (thousands of dollars)

Statement 3 Expendible Funds and Unexpended Income From Endowed Capital of Endowed Funds

	Balance beginning of year	Gifts, grants and other revenues		Distribution of Investment returns	Transfers In/(Out)		Expenditures and other deductions	Balance end of year	Balance beginning of year	Gifts and other additions	Transfers In/(Out)	Balance end of year	Total Restricted Funds
		and other	revenues		In/(Out)	In/(Out)							
Research - Accountable Advances	\$ 16,875	\$ 43,781	\$ 6,994	\$ 51,169	\$ 16,481	\$ 16,481	\$ 51,169	\$ 16,481	\$ 11,113	\$ 44	\$ 787	\$ 11,944	\$ 16,481
Medical Trusts	8,135	5,125	(4,785)	343	8,527	8,527	343	8,527					8,527
Chairs & Professorships	693	419	(241)	690	816	816	690	816					12,760
Other	1,071	204	(30)	266	1,102	1,102	266	1,102	1,006	602	(772)	836	1,938
<b>Total Research</b>	<b>\$ 26,774</b>	<b>\$ 49,529</b>	<b>\$ 1,938</b>	<b>\$ 52,468</b>	<b>\$ 26,926</b>	<b>\$ 26,926</b>	<b>\$ 52,468</b>	<b>\$ 26,926</b>	<b>\$ 12,119</b>	<b>\$ 646</b>	<b>\$ 15</b>	<b>\$ 12,780</b>	<b>\$ 39,706</b>
Renaissance	1,284	5,072	(4,841)	793	779	779	793	779					779
Scholarships, Bursaries & Loans	1,521	2,016	737	3,242	1,592	1,592	3,242	1,592	9,592	95	163	9,850	11,442
Special Programs	9,737	10,766	1,445	11,136	11,316	11,316	11,136	11,316					11,316
Capital Replacements	2,477	298	134	152	2,757	2,757	152	2,757					2,757
Miscellaneous	7,696	7,438	328	7,272	8,811	8,811	7,272	8,811	5,822	134	53	6,009	14,820
Investment returns account	8,582	17,232		1,173	12,635	12,635	1,173	12,635					12,635
<b>Total Fund Balance</b>	<b>\$ 58,071</b>	<b>\$ 92,351</b>	<b>\$ (393)</b>	<b>\$ 76,236</b>	<b>\$ 64,816</b>	<b>\$ 64,816</b>	<b>\$ 76,236</b>	<b>\$ 64,816</b>	<b>\$ 27,533</b>	<b>\$ 875</b>	<b>\$ 231</b>	<b>\$ 28,639</b>	<b>\$ 93,455</b>

(See accompanying notes to the combined financial statements)

The University of Western Ontario  
**Combined Statement of Changes on Equity in Capital Assets**  
**For the year ended April 30, 1994**  
(with comparative totals for the year ended April 30, 1993)  
(thousands of dollars)

Statement 4	Buildings and Land	Equipment and Furnishings	1994 Total	1993 Total
Capital assets, beginning of year	\$ 254,021	\$ 261,995	\$ 516,016	\$ 483,451
Additions				
Operating Funds		10,080	10,080	11,069
Restricted Funds		4,434	4,434	5,585
Capital Funds	26,545	1,538	28,083	13,186
Ancillary Funds		1,139	1,139	886
Associated Companies	4,104	995	5,099	7,735
Donations in kind		386	386	595
	30,649	18,572	49,221	39,056
Disposals		(2,125)	(2,125)	(6,491)
Capital assets, end of year	\$ 284,670	\$ 278,442	\$ 563,112	\$ 516,016
Loans Payable			(77,879)	(61,032)
Borrowing for investment purposes			982	962
Short term financing			(68)	(39)
Balance, end of year			\$ 486,147	\$ 455,907

(See accompanying notes to the combined financial statements)

The University of Western Ontario  
Notes to the Combined Financial Statements  
April 30, 1994

1. Summary of significant accounting policies and reporting practices

(a) *Combined financial statements*

The combined financial statements of The University of Western Ontario reflect assets, liabilities, equity in fixed assets, fund balances, income, expenditures and other transactions of the Operating Funds, Capital Funds and Restricted Funds. These statements also include the assets, liabilities, equity and operations of the following related corporations: Platt's Lane Estates Inc., The London Museum of Archaeology, The London and Middlesex Heritage Museum, Lawson Jury Heritage Foundation, The University of Western Ontario Research & Development Park, Windermere Manor Ltd. and Spencer Hall Foundation. These financial statements do not include the assets, liabilities, and operations of three affiliated colleges, Foundation Western, The University of Western Ontario Foundation, Inc., or the Pension Funds of the Academic Staff and Administrative Staff of The University of Western Ontario.

Interfund balances have been eliminated on combination.

(b) *Fund accounting*

To ensure observance of limitations and restrictions placed on the use of resources available to the University, the accounts of the University are maintained in accordance with the principles of "fund accounting". Under these principles, resources are classified for accounting and reporting purposes into funds that are in accordance with specified activities or objectives. Separate accounts are maintained for each fund; however, in the accompanying financial statements, funds that have similar characteristics have been combined into the three funds noted below. Operating funds of the University account for the academic, administrative and operational costs financed by fees, grants and other general income. They also record the assets, liabilities, appropriated and unappropriated net incomes relating to on-going academic and administrative operations. The operating funds also include the revenues and expenses relating to the following unincorporated ancillary operations and support and research units:

*Ancillary*

Bookstore  
Campus Computer Store  
Glenmore & Lambton Hall Apartments  
Graphic Services  
Parking Services  
Residences  
Student Health Services  
Thompson Recreation and Athletic Centre  
University Community Centre  
Western Food Services

*Support and Research Units*

Boundary Layer Wind Tunnel  
Business Quarterly  
Case and Publication Services  
Health Sciences Animal Care  
Intercollegiate Athletics, Campus Recreation, Sport & Recreation Services  
Occupational Health and Safety Resource Centre  
Surface Science Western  
University Machine Shop

Capital funds record amounts expended and funds available to be spent on fixed assets, as well as special grants received for major repairs and maintenance. The capital funds include the land, buildings, furniture and equipment owned by the University and investments held for future capital purposes.

Restricted funds account for monies received for research, non-credit programs, and for specific purposes other than those designated for capital and operating funds. Some donations are in the form of endowments from which only the income earned is expendable for the specific purposes designated; other donations are fully expendable for specified purposes.

(c) *Pledges and grants outstanding - Renaissance Campaign*

Pledges are recorded as revenue on a cash basis and accordingly are not set up as assets in the accompanying financial statements. The total amount of pledges and grants outstanding are approximately \$8,253,000 at April 30, 1994, and are expected to be received as follows:

		(\$000)
1995	-	3,902
1996	-	2,025
1997	-	951
1998	-	501
subsequent years	-	874

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\$ 8,253

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At the request of the contributor, restrictions may apply to the use of these funds.

(d) *Student academic fees*

Tuition and other academic fees for credit courses are recorded as revenue on the accrual basis of accounting. All fees which become due for an academic term which occurs within the fiscal year are included as operating revenue. Fees billed or collected which relate to academic terms commencing after the end of the fiscal year are included in deferred income.

(e) *Investments*

Investments are recorded in the accounts at market value. Unrealized gains (losses) are included in investment income. The allocation of investment income is based on policies approved by the Board of Governors. Under the investment policy of the University, the funds available for investment from operating funds, capital funds, expendable funds and most endowed funds are accounted for on a pooled basis. The majority of these investments are managed by external fund managers.

(f) *Inventory valuation*

Inventories are stated at the lower of cost and replacement cost.

(g) *Fixed assets*

Fixed assets are recorded at their cost at the date of acquisition or at their fair value at the date of donation in the case of gifts. The cost of assets acquired by operating and restricted funds is charged to those funds. Such costs are added to fixed assets and equity in fixed assets, together with the costs of construction and equipping of new or renovated buildings. No provision for depreciation is made, except for fixed assets owned by the Research & Development Park and Windermere Manor Ltd.

The cost of fixed assets acquired by operating and restricted funds by means of repayable advances from capital funds is capitalized and is charged to operations over the term of the interfund debt, such term not permitted to exceed the estimated useful life of the related asset acquired.

For assets acquired by means of external financing, equity in fixed assets is increased and cost is charged to operations as principal repayments are made.

The University removes from fixed assets and equity in fixed assets the actual or estimated original cost of all fixed assets disposed of in the year. The proceeds of disposition are credited to the appropriate fund.

(h) *Works of arts*

The University of Western Ontario maintains a collection of 1,639 works of art that is insured for \$2,897,000. At April 30, 1994, these assets are included in fixed assets and equity in fixed assets. During the year ended April 30, 1994, the University acquired 47 paintings. 45 of these were donated with a total appraised value of \$226,000.

(i) *Foreign exchange*

The University accounts for transactions in foreign currency at the exchange rate in effect at the time of the transactions. At April 30, monetary assets and liabilities denominated in foreign currency are translated at year-end exchange rates. Foreign exchange gains and losses on securities have been included in investment income.

(j) *Allocation of costs*

The University allocates certain common expenses among specific operating units, ancillaries, support and research units, and capital funds. The most significant of these are physical plant and administration charges, which are included in cost recoveries in the operating fund.

Overhead charges are assessed on research contracts within the Restricted Fund according to the terms of the agreement. This overhead component is also included in cost recoveries within the Operating Fund.

(k) *Post Retirement Benefits*

The University provides a paid-up life insurance policy for its staff and faculty upon retirement. As well, certain coverage for dental and supplementary health care is continued for employees after retirement. These costs are charged to operations as payments are made.

**2. Investments**

The market values and book values of investments at April 30, 1994 and 1993 were:

	1994 (\$000)			1993 (\$000)		
	Market value	Book value	Unrealized gains (losses)	Market value	Book value	Unrealized gains (losses)
Short-term Notes	\$ 5,508	\$ 5,508		\$ 5,542	\$ 5,542	
Bonds and Debentures	53,346	54,547	\$ (1,201)	52,359	51,445	\$ 914
Preferred and Common Stock	76,083	66,163	9,920	74,364	68,668	5,696
	\$ 134,937	\$ 126,218	\$ 8,719	\$ 132,265	\$ 125,655	\$ 6,610

Investment returns consists of the following:

	1994 \$ (000)	1993 \$ (000)
Interest, dividends and realized gains (losses),	\$ 15,237	\$ 12,071
Change in Unrealized gains (losses)	2,109	7,517
	\$ 17,346	\$ 19,588

**3. Deferred costs**

The University sets up deferred costs to account for fixed assets acquired by both operating and restricted funds by means of internal cash loans from capital funds. Internal loans of this nature occur when it is advantageous for the University to use its own cash resources rather than borrowing or leasing from outside parties. The amortization period for each acquisition varies. Total deferred costs amounted to \$833,000 in 1994 (1993 - \$ 853,000).

**4. Fixed assets**

Fixed assets consist of the following:

	1994 (\$000)	1993 (\$000)
Furniture, apparatus, equipment and library books	\$ 278,442	\$ 261,995
Buildings and installed equipment	275,033	237,100
Land and improvements	9,637	5,539
Property under development		11,382
	\$563,112	\$516,016

## 5. Loans Payable

Loans Payable consists of:

	1994 (\$000)	1993 (\$000)	Increase (Decrease) Amount (\$000)
a) Mortgages			
(i) Delaware Hall	\$ 1,452	\$ 1,506	(54)
(ii) Platt's Lane Estates	8,488	8,515	(27)
(iii) Glenmore Complex	6,771	6,873	(102)
(iv) Lambton Hall	10,750	10,750	
	27,461	27,644	(183)
b) Loans Payable, Demand Notes and Interim Financing			
(i) Alumni House	2,864	3,215	(351)
(ii) London and Middlesex Heritage Museum	23	47	(24)
(iii) Spencer Hall Foundation			
- Term Bank Loans	371	441	(70)
- Demand Note	7,900	8,010	(110)
(iv) Western Science Centre & Elborn	4,900	6,970	(2,070)
(v) University Community Centre	11,300	2,095	9,205
(vi) Law Library Addition	1,300		1,300
(vii) Visual Arts	1,000		1,000
(viii) Land Acquisitions	4,049		4,049
(ix) The University of Western Ontario Research and Development Park	18,945	11,238	7,707
	52,652	32,016	20,636
c) Capital Leases Payable			
- Telecommunications System	629	1,228	(599)
	\$ 80,742	\$ 60,888	19,854

### (a) Mortgages

- (i) Delaware Hall's 5 3/8% mortgage is due September 1, 2011 and is payable in semi-annual instalments of \$67,000 blended principal and interest. The mortgage has been collateralized by land and building.
- (ii) Platt's Lane Estates' mortgage with an effective rate of 8% is due August 1, 2028 and is payable in monthly instalments of \$58,000 blended principal and interest.
- (iii) The Glenmore Complex was constructed by the Ontario Student Housing Corporation on land leased from the University. The University is repaying 6 1/4% and 6 1/2% mortgage loans due December 1, 2019 with semi-annual principal and interest payments of \$266,000. Ownership of the Glenmore Complex will revert to the University when the mortgages have been paid in full.
- (iv) Lambton Hall Mortgage has interest at 10.36% and is payable in semi-annual amounts of \$557,000 for twenty years with the principal repayable on April 1, 2010. The University has provided for the repayment of the principal by the purchase of an investment which will have a maturity value of \$10,750,000 on April 1, 2010. The mortgage has been collateralized by a first charge against land.

(b) *Loans Payable, Demand Notes and Interim Financing*

- (i) Alumni House financing consists of a flexible financing promissory note for \$1,064,000 with an interest rate of 6.28%, based on 90 day Bankers Acceptance, at April 30, 1994 and a loan payable for \$1,800,000 repayable over 20 years without interest and the last payment is due November 1, 2011.
- (ii) London and Middlesex Heritage Museum entered into an interest free loan agreement with a construction company for the purpose of constructing a parking lot in 1992. The outstanding obligation at April 30, 1994 was \$23,000. A principal payment of \$23,000 is due in fiscal 1995.
- (iii) Spencer Hall Foundation's term loan is repayable by December 20, 2002 with interest at a rate of one percent per annum below the Bank's prime commercial rate. The balance owing at April 30, 1994 is \$258,000.  
A loan of \$200,000 was arranged in 1991 to pay for the refurbishing of the existing wing. The loan is repayable by February 28, 1997 with interest at one percent per annum below the Bank's prime commercial rate with annual principal payments of \$40,000. The balance outstanding as at April 30, 1994 is \$113,000.  
During 1992/1993 a new wing was completed and financed by the lower of Banker's Acceptance or a demand note, at the bank's prime commercial rate. As at April 30, 1994 the balance outstanding is in the amount of \$7,900,000. Subsequent to year end, Spencer Hall Foundation entered into an agreement which will ensure that the rate of interest on this debt will not exceed 8% for the two year period ending July 7, 1996.
- (iv) Western Science Centre and Elborn College financing is by Bankers Acceptance for \$4,900,000 with an interest rate of 5.73% at April 30, 1994.
- (v) University Community Centre Expansion financing is by Bankers Acceptance for \$11,300,000 with an interest rate of 5.95% at April 30, 1994. An interest rate swap agreement has been entered into fixing the effective interest rate at 7.62% over the period ending September 2008. An agreement has been entered into whereby the loan will be retired by student contributions.
- (vi) Law Library Addition financing is by Bankers Acceptance for \$1,300,000 with an interest rate of 5.82% at April 30, 1994.
- (vii) Visual Arts Building financing is by Bankers Acceptance for \$1,000,000 with an interest rate of 5.82% at April 30, 1994.
- (viii) Land Acquisitions financing is by Bankers Acceptance for \$3,800,000 with an interest rate of 5.82% at April 30, 1994 and a promissory note for \$249,000 with an interest rate of 6.12% due March 15, 2004.
- (ix) The University of Western Ontario Research & Development Park debt of \$18,945,000 on the property represents the Research Park's debt and the loans owing by Windermere Manor which is 100% owned by The Research Park.

The Research Park's non-revolving demand loans in the amount of \$721,000 bear interest at the prime rate of a Canadian Chartered Bank and are repayable on demand. The Research Park's Banker's Acceptances in the amount of \$7,600,000 bear interest at the effective rate of 4.29% and are repayable on June 8, 1994. The demand loans and Banker's Acceptances are supported by a comfort letter from the University of Western Ontario.

Windermere Manor's non-revolving demand loans in the amount of \$668,000 bear interest at the prime rate of a Canadian Chartered Bank and are repayable on demand. Windermere Manor's Banker's Acceptances in the amount of \$9,900,000 bear interest at the effective rate of 4.28% and are repayable on June 8, 1994. The demand loans and Banker's Acceptances are collateralized by a mortgage of \$8,200,000 on 238 Windermere Road (property of Windermere Manor Ltd.) and a comfort letter from the University of Western Ontario. Capital lease obligations amounted to \$56,000.

Windermere Manor Ltd. is dependent upon the completion of the Research Park development to generate demand for the facilities. It is also dependent in the interim upon the financial support of the University of Western Ontario, through letters of comfort, to allow it to continue to obtain financing to fund future operations and debt repayment.

(c) *Capital Leases Payable*

During 1987 the University entered into a capital lease to provide long-term financing for the telecommunication system. The lease payments are \$61,100 per month until January 1995, including interest at 10.26%.

*Loan repayments*

The repayments of the above leases, mortgages and loans required in the next five years are summarized as follows:

	Principal \$ (000)	Interest \$ (000)
1994-95	1,041	2,355
1995-96	402	2,303
1996-97	409	2,283
1997-98	391	2,263
1998-99	407	2,244
	2,650	11,448
Thereafter	27,884	29,854
Total	30,534	\$ 41,302
Amounts subject to refinancing in 1994-95	\$ 50,208	
Total Loans	\$ 80,742	

**6. Unappropriated Funds (\$000)**

	Basic Operating	Ancillaries, Support Units & Related Organizations	Total
Unappropriated deficit April 30, 1993	\$ (8,979)	\$ (644)	\$ (9,623)
Net increase (decrease) in fund balance for the year	5,027	(1,748)	3,279
Transfers in(out)	(3,952)	(2,392)	(6,344)
Expenditures in appropriated funds	(1,600)	41	(1,559)
Appropriations for the year	255	1,606	1,861
	(3,399)	(2,376)	(5,775)
Unappropriated deficit April 30, 1994	\$ (8,696)	\$ (3,121)	\$(11,817)

**7. Funds appropriated for specific purposes**

The appropriation of funds for specific purposes reflects the application of the Board of Governor's policy as follows:

- i) Reserve for departmental expenses budgeted for but not expended -to encourage the proper timing and purpose of expenditures, the University has in place a flexible budgeting program which allows operating budget units to defer expenditures, and to carry forward this amount to the subsequent year.
- ii) Reserve for the replacement of assets - in addition to the reserve for departmental expenses referred to above, the University annually reserves other portions of fund balances for future use by means of appropriations.
- iii) Reserve for self insurance - it is the University's policy to maintain adequate third party insurance. In addition, the reserve for self insurance represents funds set aside for future use against the deductible portion of insured losses.
- iv) Reserve for accumulated losses - has been established to offset the accumulated losses incurred by ancillaries, academic support units and associated companies.

### Appropriated Funds (\$000)

	Balance April 30, 1993	Amounts appropriated during the year	Deduct expenditures incurred during the year	In(Out) Transfers	Balance April 30, 1994
<b>Operating Fund</b>					
Departmental expenses budgeted for but not expended	\$ 9,806	\$ 1,774			\$ 11,580
Replacement of assets, equipment	3,409	1,557	\$ 270		4,696
Reserve for accumulated losses	1,700			\$ 1,600	3,300
Self insurance fund	901	68	(15)		984
	15,816	3,399	255	1,600	20,560
Ancillaries, Support Units and related organizations replacement of assets and equipment	6,055	2,376	1,606	(41)	6,784
	\$ 21,871	\$ 5,775	\$ 1,861	\$ 1,559	\$ 27,344

### 8. Unexpended Capital Funds (\$000)

	Balance April 30, 1993	Gifts, grants and other revenues	Net Change in Borrowing	Expenditures	In(Out) Transfers	Balance April 30, 1994
Ministry of Education and Training		\$ 10,328		\$ 10,299	\$ (29)	
General Capital	\$ 7,516	986	\$ 18,206	26,883	7,071	\$ 6,896
	\$ 7,516	\$ 11,314	\$ 18,206	\$ 37,182	\$ 7,042	\$ 6,896

### 9. Debentures

Effective April 1, 1993, the Province of Ontario provided capital funds in the form of loans to the University for the renovation of existing facilities and the construction of new facilities. The University has issued debentures to the Ontario Financing Authority for funds received. At April 30, 1994 the outstanding balance is \$10,900,000. Interest is payable on the debentures at 8.77% per annum. The Province of Ontario provides grants equal to the annual payments of debenture principal and interest as they become due, therefore, these debentures have not been recorded as long-term debt of the University. Previously funds were provided from the Province of Ontario in the form of direct grants to the University.

### 10. Loss on Acquisition of Windermere Manor

The University of Western Ontario Research & Development Park (the Research Park) was incorporated as a non-profit corporation without share capital by Letters Patent issued pursuant to the Canada Corporations Act on July 17, 1989. Under the Income Tax Act, Canada the Research Park is exempt from taxes on income.

The purpose of the Research park is to enhance the research capacity of the University through increased University-industry interaction and to promote local economic development. In connection with the development of the Research Park, the University has leased a portion of the site property to the Research Park for a nominal amount. The term of the lease is 50 years commencing in 1991.

The first phase of the Research Park project consisted of a conference centre and accommodation units developed through the joint venture "Windermere Manor Ltd.", of which the Research Park's proportionate share was 50%. Upon notification, of their intent to withdraw, the partner's share in Windermere Manor was acquired by the Research Park on April 30, 1994 for no consideration. As at April 30, the following was acquired;

50% of Assets	\$ 4,218,000
50% of Liabilities	(5,463,000)
<hr/>	
Excess of Liabilities over Assets	\$ (1,245,000)

The excess of liabilities over assets has been disclosed separately in the current year.

#### 11. Pension plans

The University maintains defined contribution pension plans for its faculty and staff. There is no past service liability in respect of either of these plans. Contributions are fully vested with the employee. Faculty members who had attained the age of 45 on July 1, 1970 and staff members who were full-time employees on May 1, 1974 qualify for pensions subject to a minimum formula guarantee. The actuarial valuations which are based on best estimate assumptions at December 31, 1993 indicated an accrued pension obligation for these special members of \$16,039,000. The market value of the related pension fund assets as of that date amounted to \$29,263,000. The disposition of this surplus of \$13,224,000 is subject to the approval of the Board of Governors and the Pension Board. This surplus is not reflected in the financial statements.

#### 12. Commitments and contingent liabilities

(a) *Guaranteed housing loans*

At April 30, 1994, the University was guarantor of 28 housing loans for faculty and staff in the amount of \$460,000 (1993 - \$340,000).

(b) *Legal matters*

The University is involved from time to time in litigation which arises in the normal course of operations. In respect to these claims the University believes it has valid defences, funded provisions and/or appropriate insurance coverage in place. The University's policy is to recognize the losses on any such litigation when the outcome becomes reasonably determinable. In the administration's judgement no material exposure exists on the eventual settlement of such litigation.

(c) *Capital and other commitments*

The estimated cost to complete capital projects in progress at April 30, 1994 is approximately \$2,600,000 (1993 - \$26,400,000). These costs will be financed by fund raising, government grants and borrowings.

(d) *Canadian Universities Reciprocal Insurance Exchange*

On January 1, 1993 the University of Western Ontario entered a second, 5-year membership with the Canadian Universities Reciprocal Insurance Exchange (CURIE). All members pay annual deposit premiums which are actuarially determined and may be subject to further assessment in the event members' premiums are insufficient to cover losses and expenses.

For public liability insurance, CURIE continues to pool the risks of its members and to carry the full limit of liability coverage. For property insurance, CURIE pools coverage for the first \$5,000,000 of property loss exceeding the deductible. For excess coverage policies, members of CURIE are insured directly by various insurance companies.

#### 13. Foundations

The University provides accounting services for Foundation Western and The University of Western Ontario Foundation, Inc. These Foundations have been established to obtain donations from alumni and each Foundation is managed by its own independent Board of Directors. The accounts of these Foundations are not included in these combined financial statements. Total net assets of these Foundations are approximately \$21,718,000 at April 30, 1994 and \$19,110,000 as at April 30, 1993. During the year, the University received donations of approximately \$1,922,000 (\$1,157,000 in 1993) from these Foundations.

#### 14. Comparative amounts

Certain of the comparative amounts have been restated to conform to the financial statement presentation adopted in 1994.